

	Current Year					Prior Year				Full year		
	12 months to 31 March 2022					12 months to 31 March 2021				12 months to 31 March 2022		
	Actual £'000	Q3 Forecast £'000	Budget £'000	Variance to forecast £'000	Variance to budget £'000	Actual £'000	Budget £'000	Variance to 20/21 budget	Variance to 21/22 actual	Full year Q3 Forecast	Full year Budget	Forecast under/(over) spend
Colleague Costs	2,595	2,621	2,655	27	60	2,501	2,528	27	94	2,621	2,655	33
LSB Board	206	203	207	(2)	1	190	213	22	15	203	207	3
OLC costs	132	128	122	(4)	(10)	118	126	7	14	128	122	(6)
Research	308	313	232	4	(76)	212	175	(37)	97	313	232	(80)
Accommodation	54	56	164	2	110	268	231	(37)	(214)	56	164	108
Outsourced services & IT costs	141	117	130	(24)	(12)	128	167	40	14	117	130	12
Office costs	86	74	65	(13)	(22)	65	71	6	21	74	65	(9)
Governance & support services	89	93	78	4	(11)	92	52	(40)	(3)	93	78	(15)
Legal costs	30	25	48	(5)	18	46	51	5	(16)	25	48	23
Consumer Panel	194	194	198	(0)	4	193	244	51	1	194	198	4
Depreciation	204	203	200	(1)	(4)	92	65	(27)	112	203	200	(4)
Contingency		71		71						71		(71)
Total costs	4,040	4,098	4,098	58	58	3,905	3,923	18	135	4,098	4,098	(0)
Average FTE	33.9	34.0	32.3	0.1	(1.6)					34.0	32.3	(1.7)