

	Current Year					Prior Year				Full year		
	11 months to 28 February 2022					11 months to 28 February 2021				12 months to 31 March 2022		
	Actual £'000	Q3 Forecast £'000	Budget £'000	Variance to forecast £'000	Variance to budget £'000	Actual £'000	Budget £'000	Variance to 20/21 budget £'000	Variance to 21/22 actual £'000	Full year Q3 Forecast	Full year Budget	Forecast under/(over) spend
Colleague Costs	2,338	2,355	2,415	16	77	2,268	2,310	42	70	2,621	2,655	33
LSB Board	184	186	189	1	5	174	196	22	10	203	207	3
OLC costs	117	117	112	(1)	(6)	109	115	6	8	128	122	(6)
Research	265	248	186	(18)	(79)	109	100	(9)	157	313	232	(80)
Accommodation	38	45	150	7	112	243	211	(32)	(205)	56	164	108
Outsourced services & IT costs	110	107	120	(3)	9	115	148	33	(5)	117	130	12
Office costs	63	59	59	(4)	(4)	64	66	1	(1)	74	65	(9)
Governance & support services	82	87	74	4	(8)	83	48	(34)	(1)	93	78	(15)
Legal costs	15	21	44	7	29	39	47	8	(25)	25	48	23
Consumer Panel	177	178	181	0	4	176	185	9	2	194	198	4
Depreciation	186	186	183	(0)	(3)	86	60	(26)	100	203	200	(4)
Contingency		47		47						71		(71)
Total costs	3,578	3,634	3,715	56	137	3,467	3,486	19	111	4,098	4,098	(0)
Average FTE	33.7	33.7	32.3	-	(1.4)					33.9	32.3	(1.6)