



# Evaluation: Changes in the legal services market 2006/07 - 2014/15 - Annexes

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An analysis of outcomes associated with the delivery of the regulatory objectives

**July 2016**

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## Annex 1: List of non LSB reports used in the Evaluation

The list below shows the reports reviewed by the LSB for the Evaluation report, in addition to the findings of the LSB research reports.<sup>1</sup> These were mainly published between the end of 2012 and April 2016, since the 2012 Evaluation baseline report was completed. They are referenced throughout the main report. They are ordered by the type commissioning organisation (regulator, academic, etc) and by year (descending). These were all freely available online and the Evaluation only makes use of published research.

**Figure A.1 List of reports**

| No | Title  | Commissioning organisation | Year Published |
|----|--|----------------------------|----------------|
| 1  | Access to justice: can you invest in it?   | Academic paper             | 2015           |
| 2  | Paths to Justice, A past, present and future roadmap, Pleasence et al. 2013, UCL,  | Academic paper             | 2014           |
| 3  | Face to Face Legal Services and Their Alternatives: Global Lessons from the Digital Revolution<br>Roger Smith and Alan Paterson                                | Academic paper             | 2013           |
| 4  | Regulating Law Firm Ethics Management - An empirical Assessment of Innovation and Regulation of the Legal Profession in New South Wales (Parker, Gordon, Mark) | Academic paper             | 2010           |
| 5  | Annual Regulatory Return Analysis - CLC 2015   | Approved Regulator         | 2016           |
| 6  | CLC: ABS leading the way on information technology, CLC, 2016,   | Approved Regulator         | 2016           |
| 7  | Quality of legal services for asylum seekers<br>Research commissioned by the Solicitors Regulation Authority and Legal Ombudsman                               | Approved Regulator         | 2016           |
| 8  | Bar Standards Board Diversity Report 2015  | Approved Regulator         | 2015           |
| 9  | 2015 First Tier Complaints Handling survey, CILEX Regulation 2015  | Approved Regulator         | 2015           |
| 10 | BSB - Enforcement Statistical Report 2014/15   | Approved Regulator         | 2015           |
| 11 | Enforcement Statistical Report 2014/15, BSB  | Approved Regulator         | 2015           |

<sup>1</sup> All LSB research reports can be found on our research web pages - <https://research.legalservicesboard.org.uk/>

Annex 1: List of non LSB reports used in the Evaluation

|    |  |                    |      |
|----|--|--------------------|------|
| 12 | Independence, Representation and Risk: An Empirical Exploration of the Management of Client Relationships by Large Law Firms | Approved Regulator | 2015 |
| 13 | Report on High Impact Supervision Returns October 2015, BSB  | Approved Regulator | 2015 |
| 14 | SRA Risk Outlook 2015/16   | Approved Regulator | 2015 |
| 15 | SRA-TLS. Practising certificate fees in 2015-16. Summary of results.   | Approved Regulator | 2015 |
| 16 | The Notarial Profession of England & Wales - Diversity and Equality Data - 2014/15   | Approved Regulator | 2015 |
| 17 | Barristers working lives 2013, Employment Research Ltd and Institute for Employment Studies, BSB                             | Approved Regulator | 2014 |
| 18 | Compensation Fund Review, Economic Insight, SRA  | Approved Regulator | 2014 |
| 19 | Costs Lawyers: Diversity Evaluation 2014   | Approved Regulator | 2014 |
| 20 | IPREG annual report 2014   | Approved Regulator | 2014 |
| 21 | PCFs in 2014-15 Summary of results 08 07 2014 TLS SRA Corporate solutions  | Approved Regulator | 2014 |
| 22 | Practising certificate fees in 2014-15. Summary of results.  | Approved Regulator | 2014 |
| 23 | Qualitative research into ABS, ICF for SRA May 2014.   | Approved Regulator | 2014 |
| 24 | Report of the Professional Conduct Panel, Disciplinary Tribunal, and Appeal Panel 2014, Annual Report 2014, CILEx Regulation | Approved Regulator | 2014 |
| 25 | Research on the role of in-house solicitors, Oxera, SRA  | Approved Regulator | 2014 |
| 26 | Review of SRA Regulatory Management  | Approved Regulator | 2014 |
| 27 | SRA Compensation Arrangements Review A snapshot of the current arrangements  | Approved Regulator | 2014 |
| 28 | SRA Research on ABSs. Findings from surveys with ABSs and applicants that withdrew from the licensing process                | Approved Regulator | 2014 |

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|----|---|--------------------|------|
| 29 | CLC Data Analysis 2013, Council for Licensed Conveyancers   | Approved Regulator | 2013 |
| 30 | Bar Barometer - BSB and BC  | Approved Regulator | 2013 |
| 31 | CLC 2013 Diversity Profile Report   | Approved Regulator | 2013 |
| 32 | SRA - Measuring the impact of Outcomes Focused Regulation (OFR) on firms. Feb 2013  | Approved Regulator | 2013 |
| 33 | SRA Conveyancing Thematic Study, SRA March 2013   | Approved Regulator | 2013 |
| 34 | SRA. Measuring the impact of Outcomes focused regulation (OFR ie low-medium impact firms) on firms  | Approved Regulator | 2013 |
| 35 | Barristers working lives 2011, Employment Research Ltd and Institute for Employment Studies, BSB  | Approved Regulator | 2012 |
| 36 | IPREG annual report 2012  | Approved Regulator | 2012 |
| 37 | Research on Consumers' Attitudes towards the Purchase of Legal Services: A research report for: Solicitors Regulation Authority 2010; and Consumer attitudes towards the purchase of legal services An overview of SRA research findings 2011 | Approved Regulator | 2011 |
| 38 | Attitudes to regulation and compliance in legal services 2011, SRA  | Approved Regulator | 2011 |
| 39 | IPREG annual report 2011  | Approved Regulator | 2011 |
| 40 | Legal Ombudsman Stakeholder Survey - Full Report 2014   | Legal Ombudsman    | 2015 |
| 41 | Legal Service User Profiles - You Gov   | Legal Ombudsman    | 2015 |
| 42 | LEO Annual Report 13/14   | Legal Ombudsman    | 2014 |
| 43 | Models of ADR, Queen Margaret University  | Legal Ombudsman    | 2014 |
| 44 | Business Case for Good Complaints Handling  | Legal Ombudsman    | 2013 |
| 45 | Legal Ombudsman Stakeholder Survey - Full Report 2013   | Legal Ombudsman    | 2013 |
| 46 | LEO Annual Report 12/13   | Legal Ombudsman    | 2013 |
| 47 | Redress for "Legal Services". For LeO by Northumbria University School of Law   | Legal Ombudsman    | 2013 |

Annex 1: List of non LSB reports used in the Evaluation

|    |  |                     |      |
|----|--|---------------------|------|
| 48 | Customer Satisfaction Surveys 2011-2012 for LEO  | Legal Ombudsman     | 2012 |
| 49 | LEO Annual Report 11/12  | Legal Ombudsman     | 2012 |
| 50 | YouGov for LeO, Part A: Consumer experience of complaint handling in the legal services market - first tier complaints                                 | Legal Ombudsman     | 2012 |
| 51 | LEO Annual Report 10/11  | Legal Ombudsman     | 2011 |
| 52 | Mapping potential consumer confusion in a changing legal market - report for the Legal Ombudsman   | Legal Ombudsman     | 2011 |
| 53 | OLC Annual Report 09/10  | Legal Ombudsman     | 2010 |
| 54 | Opening up data in legal services, LSCP 2016   | LSCP                | 2016 |
| 55 | Briefing note: how consumers choose legal services   | LSCP                | 2015 |
| 56 | Legal Services Consumer Panel Tracker Survey 2015, LSCP  | LSCP                | 2015 |
| 57 | Consumer Impact Report 2014  | LSCP                | 2014 |
| 58 | Quality in Legal Services, Vanillia Research   | LSCP                | 2010 |
| 59 | Insight into awareness and impact of the Bribery Act 2010 Among small and medium sized enterprises (SMEs), MoJ, BIS, 2015                              | Ministry of Justice | 2015 |
| 60 | Civil Court User Survey Findings from a postal survey of individual claimants and profiling of business claimants, TNS BMRB, Ministry of Justice, 2015 | Ministry of Justice | 2015 |
| 61 | Civil Justice Statistics Quarterly, England and Wales, Ministry of Justice, December 2015  | Ministry of Justice | 2015 |
| 62 | Criminal justice system statistics quarterly: September 2015   | Ministry of Justice | 2015 |
| 63 | Enhanced Court Fees Impact Assessment, MoJ222, January 2015  | Ministry of Justice | 2015 |
| 64 | Experimental Statistics: Legal Representation in the Crown Court, England and Wales, January to December 2014  | Ministry of Justice | 2015 |
| 65 | Family Court Statistics Quarterly, April to June 2015, Ministry of Justice   | Ministry of Justice | 2015 |
| 66 | Legal Aid Statistics in England and Wales  | Ministry of Justice | 2015 |
| 67 | MoJ AS: MIAMs and mediation in private family law disputes   | Ministry of Justice | 2015 |

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|    |  |                     |      |
|----|--|---------------------|------|
| 68 | MoJ: Factors influencing international litigants' decision to bring commercial claims to the London based courts.  | Ministry of Justice | 2015 |
| 69 | Monitoring the early impacts of the Legal Aid, Sentencing and Punishment of Offenders Act (2012) on onward immigration appeals   | Ministry of Justice | 2015 |
| 70 | Personal Injury Discount Rate Research (Ipsos MORI for MoJ)  | Ministry of Justice | 2015 |
| 71 | Public Confidence in the Criminal Justice System   | Ministry of Justice | 2015 |
| 72 | Survey of Not for Profit Legal Advice Providers in England and Wales, Ipsos MORI   | Ministry of Justice | 2015 |
| 73 | The Varying Paths to Justice: Mapping problem resolution routes for users and non users of the civil, administrative and family justice systems, Ipsos Mori Social Research Institute, Ministry of Justice, 2015 | Ministry of Justice | 2015 |
| 74 | Civil Legal Advice mandatory gateway<br>Overarching research summary   | Ministry of Justice | 2014 |
| 75 | Litigants in person in private family law cases, Trinder et al, MoJ 2014   | Ministry of Justice | 2014 |
| 76 | MoJ, AS: Public experiences of and attitudes towards the family justice system   | Ministry of Justice | 2014 |
| 77 | English and Welsh Civil and Social Justice Panel Survey: Wave 2, Balmer 2013,  | Ministry of Justice | 2013 |
| 78 | MoJ, AS: Public attitudes to civil and family court fees   | Ministry of Justice | 2013 |
| 79 | The strengths and skills of the Judiciary in the Magistrates' Courts   | Ministry of Justice | 2011 |
| 80 | Lord Carters Review of Legal Aid Procurement 2006,   | Ministry of Justice | 2006 |
| 81 | Analaysis of external and corporate investment in UK law firms: sustainable momentum established, Arden Partners 2016  | Other               | 2016 |
| 82 | Civil Courts Structure Review: Interim Report by Lord Justice Briggs   | Other               | 2016 |
| 83 | Ipsos MORI Veracity Index 2015: Trust in Professions   | Other               | 2016 |
| 84 | The educational backgrounds of the UK professional elite, 2016, The Sutton Trust   | Other               | 2016 |
| 85 | PWC 2015 Annual law firms' survey, PWC,  | Other               | 2015 |

Annex 1: List of non LSB reports used in the Evaluation

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|-----|--|-------|------|
| 86  | 2015 Financial Benchmarking Report - Law Firms (NatWest)   | Other | 2015 |
| 87  | A better deal: boosting competition to bring down bills for families and firms, HM Treasury, November 2015,  | Other | 2015 |
| 88  | A Perspective on the Legal Market, NatWest November 2015, James Tsolakis   | Other | 2015 |
| 89  | ABI UK Insurance Key Facts   | Other | 2015 |
| 90  | Advice trends 2011-2015, A four year snapshot of client statistics of the Citizens Advice service in England and Wales, Citizens Advice, 2015            | Other | 2015 |
| 91  | Benchmarking survey 2015 - Crowe Clark Whitehill   | Other | 2015 |
| 92  | Complaints against solicitors and other lawyers, House of Commons library  | Other | 2015 |
| 93  | Crime Survey for England and Wales   | Other | 2015 |
| 94  | Digital Delivery of Legal Services to people on low incomes  | Other | 2015 |
| 95  | Doing business, World Bank 2015  | Other | 2015 |
| 96  | Employment tribunal fees. House of Commons Library Briefing Paper No. 7081   | Other | 2015 |
| 97  | House of Commons Briefing Paper Number 7081, 15 September 2015 Employment Tribunals Fees   | Other | 2015 |
| 98  | How people understand and use the law, Pleasence, Balmer, and Denvir, TLEF 2015  | Other | 2015 |
| 99  | Impact of changes to civil legal aid under Part 1 of the Legal Aid, Sentencing and Punishment of Offenders Act 2012<br>House of Commons Select Committee | Other | 2015 |
| 100 | Judicial Review:<br>Government reforms in the 2010-15 Parliament, House of Commons Library   | Other | 2015 |
| 101 | Key Facts and Trends in the Accountants Profession, Financial Reporting Council June 2015  | Other | 2015 |
| 102 | Occupational Licensing: A framework for policymakers. The White House, Washington.   | Other | 2015 |
| 103 | Public Opinion in the European Union , Standard Eurobarometer 83 - Spring 2015   | Other | 2015 |



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|     |  |       |      |
|-----|--|-------|------|
| 104 | Statistical First Release, Schools, pupils and their characteristics: January 2015, Department for Education,        | Other | 2015 |
| 105 | Structured Mayhem. Personal experiences of the Crown Court   | Other | 2015 |
| 106 | TheCityUK - UK Legal Services 2015   | Other | 2015 |
| 107 | UK Legal Market Trends, May 2015   | Other | 2015 |
| 108 | UK Legal Services 2015 - City UK   | other | 2015 |
| 109 | Unjust Kingdom   | Other | 2015 |
| 110 | World Justice Project Rule of Law Index 2015   | Other | 2015 |
| 111 | 2014 UK Judicial Attitude Survey   | Other | 2014 |
| 112 | 2014 Financial Benchmarking Report - Law Firms (NatWest)   | Other | 2014 |
| 113 | A perspective on the legal market - RBS  | Other | 2014 |
| 114 | Benchmarking survey 2014 - Crowe Clark Whitehill   | Other | 2014 |
| 115 | CAB Advice Trends 2014/15 Q2   | Other | 2014 |
| 116 | EC The Economic Impact of Professional services Liberalisation   | Other | 2014 |
| 117 | Independent criminal advocacy in England and Wales, Review by Sir Bill Jeffrey, 2014                                 | Other | 2014 |
| 118 | Innovation in Law report 2014  | Other | 2014 |
| 119 | Innovation in the City - Legal Futures and Thomson Reuters   | Other | 2014 |
| 120 | Key Challenges facing the UK Legal Market, Hodgart Associates, 2014  | Other | 2014 |
| 121 | NAO - Implementing legal aid reforms   | Other | 2014 |
| 122 | Public Perceptions of Standards in Public Life in the UK and Europe, 2014  | Other | 2014 |
| 123 | Unbundling a market - The appetite for new legal services models - Global survey results - May 2014<br>Allen & Overy | Other | 2014 |
| 124 | Waiting for Justice: how victims of crime are waiting longer than ever for criminal trials, Victim Support           | Other | 2014 |

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|     |   |       |      |
|-----|---|-------|------|
| 125 | Economic Research into Regulatory Restrictions in the Legal Profession 2013, OfT  | Other | 2013 |
| 126 | 2013 Financial Benchmarking Report - Law Firms (NatWest)  | Other | 2013 |
| 127 | Barriers to Application to Judicial Appointment - JAC   | Other | 2013 |
| 128 | Benchmarking survey 2013 - Crowe Clark Whitehill  | Other | 2013 |
| 129 | Dramatic drop in legal aid eligibility, ASA   | Other | 2013 |
| 130 | Guidelines for market investigations: Their role, procedures, assessment and remedies, Competition Commission, CC3 (Revised) April 2013 - approved by the CMA Board in January 2014 in CMA3 (revised September 2015 | Other | 2013 |
| 131 | Mr Justice Foskett, Chair of the Costs Committee of the Civil Justice Council, Keynote Address, The Motor Accidents Solicitors Society, 25 October 2013   | Other | 2013 |
| 132 | OECD. What makes civil justice effective?   | Other | 2013 |
| 133 | OFT Economic research into the regulatory restrictions in the legal profession (Ch 7-9)   | Other | 2013 |
| 134 | The Economics of Civil Justice  | Other | 2013 |
| 135 | The Economics of Civil Justice: New Cross-country Data and Empirics, OECD   | Other | 2013 |
| 136 | Fair Access to Professional Careers A progress report by the Independent Reviewer on Social Mobility and Child Poverty, May 2012,   | Other | 2012 |
| 137 | Benchmarking survey 2012 - Crowe Clark Whitehill  | Other | 2012 |
| 138 | Report of the 2006-9 English and Welsh Civil and Social Justice Survey, Pleasence at al, Legal Services Commission, 2010  | Other | 2010 |
| 139 | Social Mobility and the Professions, Centre for Market and Public Organisation, University of Bristol   | Other | 2009 |
| 140 | NESTA 2009 Innovation. Part 6: Legal services.  | Other | 2009 |
| 141 | The Consumer Markets Scoreboard 2nd edition   | Other | 2009 |
| 142 | Unleashing Aspiration: The Final Report of the Panel on Fair Access to the Professions, 2009,   | Other | 2009 |
| 143 | NESTA 2007 Hidden innovation. Appendix D: Civil legal aid services in E&W. Centralised efforts at innovation to   | Other | 2007 |

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|-----|--|---------------------|------|
|     | reduce costs and improve access in a conservative sector with alternative suppliers emerging |                     |      |
| 144 | Annual firm survey 2014-15: Snapshot January 2016  | Representative Body | 2016 |
| 145 | Categories of work undertaken by solicitors, Law Society 2015,                               | Representative Body | 2015 |
| 146 | Enhanced court fees - the Law Society response 2 March 2015                                  | Representative Body | 2015 |
| 147 | PII renewal for the 2014-15 indemnity year - Law Society                                     | Representative Body | 2015 |
| 148 | TLS: Report into the global competitiveness of the solicitor qualification                   | Representative Body | 2015 |
| 149 | Bar Council: LASPO one year on   | Representative Body | 2014 |
| 150 | Forecasts of legal services sector real turnover and net exports.                            | Representative Body | 2014 |
| 151 | Law Firms survey 2014  | Representative Body | 2014 |
| 152 | PII renewal for the 2013-14 indemnity year - Law Society                                     | Representative Body | 2014 |
| 153 | PII renewal for the 2012-13 indemnity year - Law Society                                     | Representative Body | 2013 |
| 154 | The Legal Services Industry Part 1 - An overview, The Law Society 2013                       | Representative Body | 2013 |
| 155 | Obstacles and barriers to the career development of women, Law Society 2010                  | Representative Body | 2010 |
|     |  |                     |      |

## Annex 2: Approach to analysis of regulators' data

This section lists the assumption we have made in analysing regulators' data. This data is not survey based, and covers the entire population of those who are regulated to provide legal services by a specific regulator. Assumptions made for interpreting survey results are included in the narrative in the main report, as necessary.

### **SRA entity data**

This analysis is possible because of the comprehensive management data collected by the SRA. This includes data on turnover<sup>2</sup> and structure of each regulated entity. This data has been provided to the LSB anonymously so that no individual firm can be identified. This covers all SRA regulated entities in existence at any point between the 2010/11 to 2014/15 period.

The data reported to the SRA is based on the latest full year's information that is available to the firm. This has the inevitable effect of introducing a time lag. While all the entities reported turnover from the 2014/15 accounting year, entities report performance in the past year as opposed to current activity. This should be noted when interpreting the results of this analysis.

For this analysis, our definition of a firm is one with a head office recorded as a law practice that has positive turnover in any of the five years. Others may use different definitions.

For this analysis, we exclude all organisations in SRA records that are not recorded as a 'Law practice'. That means we exclude organisations that offered legal services in house, or where solicitors are employed at regulatory bodies, court services and others. Of the 21,948 records in the data set, 26% were organisations classified as 'Commerce and Industry', with a further 8% of records relating to solicitors working in an organisation other than 'Law Practices'. In interpreting our analysis, this means some firms classified as new entrants may be organisations using an ABS license to use in house lawyers to offer legal services externally.

The data set from the SRA contained anonymous records of individual law practices' renewal data for the 2010/11-2014/15 period. This gave information for 14,671 SRA regulated law practices who were in operation at some point over the 2010/11-2014/15 period. To make the calculations necessary for our analysis, we have applied certain conditions and made a number of assumptions as follows:

### **Conditions**

- a. The firm must be a law practice at any point in the period of analysis.
- b. They must report turnover at any point in the period of analysis.
- c. They must provide a breakdown of the categories of work undertaken at any point in the period of analysis.

### **Assumptions**

- a. Where a firm did not report turnover for one year of operation, we have assumed a turnover value of the value of the midpoint between the two adjacent years. If they are missing more than two years data during the period operation they are excluded.
- b. Where the percentage breakdown of turnover was not provided in one year of operation, we have assumed a percentage breakdown value of

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<sup>2</sup> For a definition see- <http://www.sra.org.uk/sra/legal-services-act/lisa-glossary.page>

the midpoint between the two adjacent years. If they are missing more than two years data during the period operation they are excluded.

- c. Where the percentage breakdown of turnover provided was less or more than 100%, we have reweighted the breakdown to 100%.
- d. Where a firm states that it is an LDP or an ABS in one year, we have assumed that it is a LDP or ABS in subsequent years when this data has not been provided.

As a consequence of missing data and our limited assumptions, each year between 10-12% of records are missing. These conditions and assumptions and their impacts on the number of firms included in this analysis are shown in the table below. As a consequence of these conditions and assumptions there were 12,811 usable records over the five year period. This was out of a total of 14,667 records that were recorded as Law Practices at any point over the 2010/11-2014/15 period.

**Figure A.2. LSB analysis of SRA data assumptions made**

|   | 2010/11    | 2011/12    | 2012/13    | 2013/14    | 2014/15    |         |
|---|------------|------------|------------|------------|------------|---------|
| <b>Conditions:</b>  |            |            |            |            |            |         |
| 1. They are a Law Practice  | 11,037     | 11,293     | 10,938     | 10,557     | 10,367     |         |
| 2. & report turnover  | 9,853      | 9,480      | 9,357      | 9,325      | 9,233      |         |
| 3. & a %age category breakdown  | 9,460      | 9,013      | 9,178      | 9,068      | 9,015      |         |
| <b>Changes to cash Turnover</b>   |            |            |            |            |            |         |
|   | Old        | £18.85bn   | £19.43bn   | £19.57bn   | £20.47b    | £21.42b |
|   | New        | £18.56bn   | £19.03bn   | £19.35bn   | £20.31b    | £21.28b |
|   | Difference | -£0.3bn    | -£0.4bn    | -£0.2bn    | -£0.2bn    | -£0.1bn |
| 4. & records are continuous for all 'live' years  |            | 9,002      | 8,857      | 8,837      | 8,672      | 8,613   |
| <b>%age of records with full data</b>   | <b>82%</b> | <b>78%</b> | <b>81%</b> | <b>82%</b> | <b>83%</b> |         |
| <b>Assumptions</b>  |            |            |            |            |            |         |
| Assume where no category breakdown this was the same as previous or future years or a midpoint between the two years  |            |            |            |            |            |         |
|   | New        | 9,817      | 9,453      | 9,347      | 9,236      | 9,017   |
| <b>%age of records with full and derived data</b>   | <b>89%</b> | <b>84%</b> | <b>85%</b> | <b>87%</b> | <b>87%</b> |         |
| Further assume that where turnover is missing, the assumed turnover figure is the midpoint between previous and future years, or if it is missing in first year the assumed turnover figure is the same as the second year, or if it is missing in fourth year the assumed turnover figure is the same as the fifth year. |            |            |            |            |            |         |
|   | New        | 9,958      | 10,163     | 9,777      | 9,433      | 9,075   |
| <b>%age of records with full and derived data</b>   | <b>90%</b> | <b>90%</b> | <b>89%</b> | <b>89%</b> | <b>88%</b> |         |
| <b>Change to Cash Turnover</b>  |            |            |            |            |            |         |
|   | Old        | £18.85bn   | £19.43bn   | £19.57bn   | £20.47b    | £21.42b |

|   |            |                 |                 |                 |                |                |
|---|------------|-----------------|-----------------|-----------------|----------------|----------------|
|   | <b>New</b> | <b>£18.91bn</b> | <b>£19.99bn</b> | <b>£20.03bn</b> | <b>£20.67b</b> | <b>£21.42b</b> |
| <b>Difference to turnover pre assumptions</b> |            | <b>£0.06bn</b>  | <b>£0.55bn</b>  | <b>£0.46bn</b>  | <b>£0.20bn</b> | <b>£0.00bn</b> |

In reviewing the outputs of this analysis, we must also consider the impact of these assumptions on our conclusions. At the market level this approach while ensuring the greatest number of firms are included, means that we might overstate the level of turnover by a small margin – between 0-3%. When we look at changes in individual firms' behaviour these assumptions – taking a midpoint to fill a data gap - are likely to mean that we understate the level of change impacting on some firms over the past five years. The only way to improve upon this in future is to improve data recording generally.

When considering entry and exit we look at a number of aspects. Each year some firms leave the market, and move to other markets, some firms fail and shut down completely, while a group of firms remain in the market. How these incumbents behave will affect market concentration and therefore to some degree competitiveness. At the same time, a group of new firms enter the market. These can be firms moving from other markets or completely new firms. Finally, there is another group of firms in the market who left in the previous year but have returned to offer services again. The sum of these movements adds up to the churn in each segment.

Entry and exit figures will be over-stated in our analysis. Because of the way data on changes in firm structure is recorded, this figure will capture a firm changing partnership status, from sole practitioner to full partnership for example. In this analysis, numbers of new entrants should be considered to be a maximum, with the number of genuine new entrants being lower, though this remains unknown. This is also true for firms who closed by the start of the year. In 2013 the SRA estimated that the true values would be significantly less. They estimated that from January 2013 to July 2013, of the approximate 400 'firm closures', around 80 ceased practicing. This was approximately 20% of the total figure in the LSB analysis. At that time the SRA were confident that this could be applied to 2012/13 but not to previous years. In May 2015 the SRA published data for the breakdown of firm closures by reason for 2014/15<sup>3</sup> which indicates that around half of closures (exits) were as a result of a firm ceasing to practice, and the other half were due to mergers or change of status

**Figure A.3. SRA Data for breakdown of firm closures by reason May 2014 to April 2015**

| Date(s)                | Ceased Practising | Merged/Amalgamated | Change of status | Split     | Other      | Total |
|------------------------|-------------------|--------------------|------------------|-----------|------------|-------|
| May 2014 to April 2015 | 404<br>(50%)      | 173<br>(21%)       | 205<br>(25%)     | -<br>(0%) | 34<br>(4%) | 816   |

In making comparisons with other industries using UK wide figures, ONS advise that a change in legal status alone would not be enough to trigger a record of a firm closing on the

<sup>3</sup> See [http://www.sra.org.uk/sra/how-we-work/reports/data/firm\\_closure\\_breakdown.page](http://www.sra.org.uk/sra/how-we-work/reports/data/firm_closure_breakdown.page)

national business register<sup>4</sup>, affecting 25% of the incidence reported in 2014/15. However a merger would result in two deaths and the birth of the new (merged) entity in a new enterprise. Therefore it is reasonable to conclude that the SRA figures will potentially overstate the level of entry and exit compared with national data on other business sectors.

### **Chartered Institute of Legal Executive Data**

CILEx shares data on individual fellows on a frequent basis. We mapped the CILEx categories to different market segments. This is shown in Figure A.3 below.

**Figure A.4. CILEx category**

| Oxera category                             | CILEx Category                        | 2012        |             | 2013        |             | 2014        |             | 2015        |             |
|--|---------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Other                                      | Civil litigation - Debt recovery      | 510         | 7%          | 517         | 7%          | 535         | 8%          | 551         | 8%          |
| Other                                      | Civil litigation - General litigation | 1072        | 14%         | 1062        | 15%         | 1080        | 16%         | 1124        | 17%         |
| Other                                      | Public law work - Government          | 69          | 1%          | 79          | 1%          | 73          | 1%          | 79          | 1%          |
| Other                                      | Public law work - Local authority     | 523         | 7%          | 537         | 8%          | 539         | 8%          | 539         | 8%          |
| <b>Other</b>                               |                                       | <b>2174</b> | <b>29%</b>  | <b>2195</b> | <b>32%</b>  | <b>2227</b> | <b>33%</b>  | <b>2293</b> | <b>35%</b>  |
| Other business affairs                     | Corporate - Commercial                | 319         | 4%          | 343         | 5%          | 370         | 6%          | 404         | 6%          |
| Other business affairs                     | Corporate - Company                   | 162         | 2%          | 176         | 3%          | 197         | 3%          | 199         | 3%          |
| <b>Other business affairs</b>              |                                       | <b>481</b>  | <b>6%</b>   | <b>519</b>  | <b>8%</b>   | <b>567</b>  | <b>8%</b>   | <b>603</b>  | <b>9%</b>   |
| Crime-prosecution                          | CPS - Associate Prosecutor            | 24          | 0%          | 28          | 0%          | 18          | 0%          | 15          | 0%          |
| Crime-prosecution                          | Criminal litigation - Prosecution     | 135         | 2%          | 146         | 2%          | 144         | 2%          | 137         | 2%          |
| <b>Crime-prosecution</b>                   |                                       | <b>159</b>  | <b>2%</b>   | <b>174</b>  | <b>3%</b>   | <b>162</b>  | <b>2%</b>   | <b>152</b>  | <b>2%</b>   |
| Non legal work                             | Legal practice - Costs or accounts    | 147         | 2%          | 148         | 2%          | 145         | 2%          | 161         | 2%          |
| Non legal work                             | Legal practice - Practice management  | 142         | 2%          | 155         | 2%          | 163         | 2%          | 177         | 3%          |
| Non legal work                             | Non legal - Non legal work            | 137         | 2%          | 145         | 2%          | 142         | 2%          | 161         | 2%          |
| <b>Non legal work</b>                      |                                       | <b>426</b>  | <b>6%</b>   | <b>448</b>  | <b>6%</b>   | <b>450</b>  | <b>7%</b>   | <b>499</b>  | <b>8%</b>   |
| <b>Employment</b>                          | Civil litigation - Employment         | 237         | 3%          | 246         | 4%          | 258         | 4%          | 267         | 4%          |
| <b>Property, construction and planning</b> | Civil litigation - Housing            | 233         | 3%          | 234         | 3%          | 235         | 4%          | 253         | 4%          |
| <b>Injury</b>                              | Civil litigation - Personal injury    | 1315        | 17%         | 1335        | 19%         | 1346        | 20%         | 1408        | 21%         |
| <b>Conveyancing</b>                        | Conveyancing - Conveyancing           | 2105        | 28%         | 2064        | 30%         | 2061        | 31%         | 2068        | 31%         |
| <b>Crime-defence</b>                       | Criminal litigation - Defence         | 347         | 5%          | 317         | 5%          | 290         | 4%          | 277         | 4%          |
| <b>Family</b>                              | Family law - Family                   | 919         | 12%         | 885         | 13%         | 860         | 13%         | 818         | 12%         |
| <b>Corporate structuring and finance</b>   | Private client - Finance              | 84          | 1%          | 98          | 1%          | 97          | 1%          | 100         | 2%          |
| <b>Wills, trusts and probate</b>           | Private client - Probate & wills      | 914         | 12%         | 910         | 13%         | 913         | 14%         | 921         | 14%         |
| <b>Immigration and nationality</b>         | Public law work - Immigration         | 48          | 1%          | 46          | 1%          | 48          | 1%          | 54          | 1%          |
| <b>Welfare and benefits</b>                | Public law work - Welfare benefits    | 33          | 0%          | 36          | 1%          | 38          | 1%          | 47          | 1%          |
|  | <b>Total Fellows</b>                  | <b>7552</b> | <b>100%</b> | <b>6900</b> | <b>100%</b> | <b>6711</b> | <b>100%</b> | <b>6645</b> | <b>100%</b> |

<sup>4</sup>See [http://www.ons.gov.uk/ons/dcp171778\\_387261.pdf](http://www.ons.gov.uk/ons/dcp171778_387261.pdf). On change of status ONS advise that the process is driven by HMRC Customs and VAT registration. In the past it was a requirement for the new legal entity to re-register for VAT, but increasingly, this is not the case and the VAT registration is being recycled. HMRC notify ONS of any change in status to existing VATs, and the inevitable new name is applied to units within the existing enterprise. Where a business changes status and re-registers its VAT, three things would be considered; the location, the activity and the name. If any two of the three criteria change, then there is no continuity and the site/sites would be killed in the old, and new sites raised in the new enterprise- a birth and a death. Otherwise, it is essentially the same business and continuity is maintained.

## Annex 3: Market segment summaries

This section provides a summary of key information on each market segment, and trends over time. This uses the Oxera market segmentation framework and matches different data sets and survey results to provide insight on changes within the different market segments. This provides indicative evidence of trends in each segment, based on the best evidence we can find.

These segments are:

- Civil liberties
- Consumer problems
- Conveyancing - commercial
- Conveyancing - residential
- Corporate structuring, finance, and taxation, and Other business affairs
- Crime—prosecution & Crime—defence
- Employment
- Family
- Immigration and nationality
- Injury
- Intellectual property rights
- Other
- Property, construction and planning
- Welfare and benefits
- Wills, trusts and probate

The following tables summarise each segment in turn for the 2010/11 to 2014/15 period.



Annex 3: Market segment analysis: Civil Liberties

| <b>Civil Liberties<sup>5</sup></b>                            | 2010/11  | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|--|---------|---------|---------|---------|
| <b>Demand:</b>  |  |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |  |         |         |         |         |
| <b>Individuals</b>  | 2010: Take no action – 16%; Handled alone – 31%; Seek advice – 49%<br>2012: Take no action – 32%; Handled alone – 42%; Seek advice – 22%<br>2015: Take no action – 34%; Handled alone – 41%; Seek advice – 25%                               |         |         |         |         |
| <b>Small businesses</b>                                       | N/A  |         |         |         |         |
| <b>Large businesses</b>                                       | N/A  |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |  |         |         |         |         |
| <b>Individuals</b>  | 2009-2012: Trade Union – 19%; Citizens Advice – 14%; Council advice services – 10%; Barristers – 7%; Other – 14%; Solicitors – 29%.<br>2012-2015: Citizens Advice – 15%; Unreserved provider – 40%, Reserved provider – 5%, Solicitor – 39%. |         |         |         |         |
| <b>Small businesses</b>                                       | N/A  |         |         |         |         |
| <b>Large businesses</b>                                       | N/A  |         |         |         |         |
| <b>Demand proxy indicators:</b>                               | None identified  |         |         |         |         |
| <b>Individual consumers who shopped around:</b>               | Unknown  |         |         |         |         |

<sup>5</sup> In the Oxera Segmentation Framework Civil liberties covers contentious work in relation to Human rights, Actions against the police, Discrimination (excluding employment), and Other rights including specialist areas such as rights to life. This was matched to the Discrimination, Civil Liberties, and Human Rights SRA category. Individual consumer legal needs were matched to the Discrimination and unfair treatment by police categories used in the 2006-2009 CSJS. Individual consumer legal needs in actions against the police and discrimination problem types used in the 2012 survey were matched to this category. The problem types of Discrimination (the unjust or prejudicial treatment of different categories of people, especially on the grounds of race, age, or sex) and the Been treated badly by the police (police misconduct) from the 2016 online survey of individuals responses to legal problems, were matched to this market segment. This was matched to the Civil practice area reported in the 2011 and 2013 Barristers surveys. This was matched to the Discrimination/ Civil liberties/Human rights in the 2015 Innovation survey.

Annex 3: Market segment analysis: Civil Liberties

|  |  |                |                |                |                |
|--|--|----------------|----------------|----------------|----------------|
| <b>Complaints accepted by LeO</b>  | 0  | 0              | 0              | 0              | 0              |
| <b>Supply:</b>   |  |                |                |                |                |
| <b>Legal Executives</b>  | None   |                |                |                |                |
| <b>Estimated self-employed barristers in this market segment</b>                         | 6%   | -              | 7%             | -              |                |
| <b>Total solicitors turnover - %age of total:</b>  | £42m<br>(0.2%)   | £22m<br>(0.1%) | £22m<br>(0.1%) | £20m<br>(0.1%) | £21m<br>(0.1%) |
| <b>Total solicitors firms- %age of total:</b>  | 177<br>(1.8%)  | 145<br>(1.4%)  | 143<br>(1.5%)  | 128<br>(1.4%)  | 115<br>(1.3%)  |
| <b>Market share of largest 10 SRA firms</b>  | 82%  | 73%            | 69%            | 70%            | 77%            |
| <b>Number of the top 10 firms still in the top 10 from previous year:</b>                | 10   | 5 (5)          | 6 (4)          | 6 (4)          | 5 (5)          |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                         |  |                |                |                |                |
| <b>All new entrants</b>  | 33% (39%)  | 36% (23%)      | 37% (31%)      | 27% (54%)      |                |
| <b>New entrants – new to segment</b>   | 27% (37%)  | 32% (22%)      | 31% (26%)      | 25% (40%)      |                |
| <b>New entrants – new to market</b>  | 6% (2%)  | 4% (1%)        | 6% (5%)        | 2% (14%)       |                |
| <b>Innovation 2013-2015 - Proportion of survey respondents in this segment who have:</b> | Unknown - only 7 respondents to the 2015 Innovation study reported Civil Liberties as their main area of work. |                |                |                |                |

Annex 3: Market segment analysis: Consumer Problems

| <b>Consumer Problems<sup>6</sup></b>                          | 2010/11   | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|---|---------|---------|---------|---------|
| <b>Demand:</b>  |   |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |   |         |         |         |         |
| <b>Individuals</b>  | 2010: Take no action – 7%; Handled alone – 53%; Seek advice – 39%<br>2012: Take no action – 24%; Handled alone – 59%; Seek advice – 15%<br>2015: Take no action – 8%; Handled alone – 73%; Seek advice – 18%  |         |         |         |         |
| <b>Small businesses</b>                                       | 2013: Take no action – 6%; Handled alone – 74%; Seek advice – 19%<br>2015: Take no action – 8%; Handled alone – 79%; Seek advice – 13%  |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown   |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |   |         |         |         |         |
| <b>Individuals</b>  | 2009-2012: Trading Standards – 26%; Citizens Advice – 21%; Council advice services – 8%; Other advice agencies - 4%; Trade Union – 2%; Other – 16%.<br>2012-2015: Citizens Advice – 31%; Unreserved provider – 60%, Reserved provider – 2%, Solicitor – 7%. |         |         |         |         |
| <b>Small businesses</b>                                       | 2013: Accountant – 19%; Debt collection/ recovery service – 17%; Barrister – 8%; Other legal advice service – 8%. Solicitors were used by 54% of advice seekers in this segment.  |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown   |         |         |         |         |

<sup>6</sup> In the Oxera Segmentation Framework Consumer Problems covers contentious work in relation to Sale of goods and services, Hire purchase agreements, Time shares, and Motor vehicles. This was matched to the Consumer SRA category. Individual consumer legal needs were matched to the Consumer– faulty services and Consumer– faulty goods categories used in the 2006-2009 CSJS. Individual consumer legal needs in the ‘Had a consumer problem (eg faulty goods from a store, hire purchase etc)’ problem type used in the 2012 survey and the Had a consumer problem (e.g. faulty goods from a store, hire purchase agreements etc.) from the 2016 online survey of individuals responses to legal problems, were matched to this market segment. LSCP tracker survey categories of Problems with consumer services or goods and Debt or hire purchase problems were matched to this segment. This was matched to the GOODS OR SERVICES PROVIDED TO YOUR CUSTOMERS Not as described, Late delivery, Unacceptably late or non-/partial-payment, Distance selling consumer rights, Other contract problems or disputes, GOODS OR SERVICES PURCHASED BY YOUR BUSINESS Not as described, Late delivery, Unacceptably late or non-/partial-payment, Other contract problems or disputes, Supplier insolvent Small Business legal needs categories. This was matched to the Consumer problems category in the 2015 Innovation survey.

Annex 3: Market segment analysis: Consumer Problems

|  |  |        |           |        |           |
|--|--|--------|-----------|--------|-----------|
| <b>Demand proxy indicators:</b>  | None identified  |        |           |        |           |
| <b>Individual consumers who shopped around:</b>  | 12%  | 18%    | 24%       | 29%    | 20%       |
| <b>Complaints accepted by LeO</b>  | -  | -      | -         | <1%    | <1%       |
| <b>Supply:</b>   |  |        |           |        |           |
| <b>Legal Executives</b>  | Unknown  |        |           |        |           |
| <b>Estimated self-employed barristers in this market segment</b>                         | Unknown  |        |           |        |           |
| <b>Total solicitors turnover</b>   | £17m   | £19m   | £15m      | £24m   |           |
| - %age of total:   | (0.1%)   | (0.1%) | (0.1%)    | (0.1%) |           |
| <b>Total solicitors firms</b>  | 348  | 310    | 302       | 263    |           |
| - %age of total:   | (3.4%)   | (3.2%) | (3.2%)    | (2.9%) |           |
| <b>Market share: (%age, £)</b>   |  |        |           |        |           |
| <b>Market share of largest 10 SRA firms</b>  | 61%  | 55%    | 60%       | 81%    |           |
| Number of the top 10 firms still in the top 10 from previous year:                       | 10   | 3 (7)  | 4 (6)     | 6 (4)  |           |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                         |  |        |           |        |           |
| All new entrants   | 32% (65%)  |        | 38% (56%) |        | 30% (66%) |
| New entrants – new to segment  | 28% (53%)  |        | 35% (53%) |        | 26% (65%) |
| New entrants – new to market   | 4% (12%)   |        | 3% (3%)   |        | 4% (1%)   |
| <b>Innovation 2013-2015 - Proportion of survey respondents in this segment who have:</b> | Unknown - only 5 respondents to the 2015 Innovation study reported Consumer Problems as their main area of work. |        |           |        |           |

Annex 3: Market segment analysis: Conveyancing Residential

| <b>Conveyancing Residential<sup>7</sup></b>                   | 2010/11   | 2011/12                | 2012/13                 | 2013/14                   | 2014/15                  |
|---|---|------------------------|-------------------------|---------------------------|--------------------------|
| <b>Demand:</b>  |   |                        |                         |                           |                          |
| <b>Action in response to this type of legal problem:</b>      |   |                        |                         |                           |                          |
| <b>Individuals</b>  | 2012: Take no action – 17%; Handled alone – 24%; Seek advice – 52%<br>2015: Take no action – 16%; Handled alone – 39%; Seek advice – 45%  |                        |                         |                           |                          |
| <b>Small businesses</b>                                       | N/A   |                        |                         |                           |                          |
| <b>Large businesses</b>                                       | N/A   |                        |                         |                           |                          |
| <b>Of those that seek advice other providers are used by:</b> |   |                        |                         |                           |                          |
| <b>Individuals</b>  | 2009-2012: Licensed Conveyancers – 12%; Financial Adviser -6%; Bank or Building Society – 4%; Other – 18%; Solicitor – 60%<br>2012-2015: Citizens Advice – 7%; Unreserved provider – 26%, Reserved provider – 12%, Solicitor – 55%. |                        |                         |                           |                          |
| <b>Small businesses</b>                                       | N/A   |                        |                         |                           |                          |
| <b>Large businesses</b>                                       | N/A   |                        |                         |                           |                          |
| <b>Demand proxy indicators:</b>                               |   |                        |                         |                           |                          |
| HMRC residential property transactions                        | 792K  | 833K<br>(5% ↑ 2010/11) | 838K<br>(1% ↑ 2011/12)  | 1,024K<br>(22% ↑ 2012/13) | 1,086K<br>(6% ↑ 2013/14) |
| BoE residential remortgage approvals                          | 362K  | 375K<br>(4% ↑ 2010/11) | 332K<br>(12% ↓ 2011/12) | 411K<br>(24% ↑ 2012/13)   | 381K<br>(7% ↓ 2013/14)   |

<sup>7</sup> In the Oxera Segmentation Framework this covers conveyancing for residential properties. This was matched to the conveyancing -residential SRA category. Individual consumer legal needs in the 'Bought/sold a house' and 'Re Mortgaged current property/Transfer of equity' problem types used in the 2012 survey and the 2016 survey were matched to this category. LSCP tracker survey category of Conveyancing (e.g. legal working involving buying, selling or transferring property) was matched to this segment. The conveyancing- conveyancing category of work for Chartered Legal Executives was matched to this category. This was matched to the Property/Conveyancing – residential category in the 2015 Innovation survey.

Annex 3: Market segment analysis: Conveyancing Residential

|   |                    |                    |                    |                                   |  |
|---|--------------------|--------------------|--------------------|-----------------------------------|--|
| <b>Individual consumers who shopped around:</b>                                 | 29%                | 33%                | 27%                | 28%                               | 33%  |
| <b>Complaints accepted by LeO</b>   | 20%                | 15%                | 15%                | 20%                               | 23%  |
| <b>Supply:</b>  |                    |                    |                    |                                   |  |
| <b>Notaries</b>   | -                  | -                  | -                  | 3%<br>(24)<br>64% private clients |  |
| <b>Number of licensed conveyancers</b>  | 1,115              | 1,071              | 1,177              | 1,222                             | 1,262  |
| <b>Total licensed conveyancer entities</b>                                      | 215<br>(July 2011) | 212<br>(July 2012) | 216<br>(July 2013) | 217<br>(September 2014)           | 214<br>(September 2015)<br>Typical workload<br>88% residential conveyancing. |
| <b>Chartered Legal Executives</b>   |                    | 28%<br>(2,105)     | 30%<br>(2,064)     | 31%<br>(2,061)                    | 31%<br>(2,068)   |
| <b>Chartered Legal Executive conveyancing practitioner - from November 2014</b> |                    |                    |                    |                                   | 0.3%<br>(7)  |
| <b>Estimated self-employed barristers in this market segment</b>                | Unknown            |                    |                    |                                   |  |
| <b>Total solicitors turnover - %age of total:</b>                               | £1.07bn<br>(5.3 %) | £1.11bn<br>(5.3%)  | £1.10bn<br>(5.3%)  | £1.14bn<br>(5.4%)                 | £1.32bn<br>(6.2%)  |
| <b>Total solicitors firms- %age of total:</b>                                   | 58%<br>(5,743)     | 54%<br>(5,509)     | 54%<br>(5,254)     | 53%<br>(5,025)                    | 54%<br>(4,864)   |
| <b>Market share of largest 10 SRA firms</b>                                     | 5%                 | 6%                 | 5%                 | 6%                                | 6%   |

Annex 3: Market segment analysis: Conveyancing Residential

|   |   |         |         |         |         |
|---|---|---------|---------|---------|---------|
| Number of the top 10 firms still in the top 10 from previous year:                | 10  | 4 (6)   | 5 (5)   | 6 (4)   | 7 (3)   |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                  |   |         |         |         |         |
| All new entrants  |   | 9% (8%) | 7% (6%) | 7% (6%) | 6% (4%) |
| New entrants – new to segment   |   | 3% (1%) | 3% (2%) | 3% (1%) | 3% (1%) |
| New entrants – new to market  |   | 6% (7%) | 4% (4%) | 4% (5%) | 3% (3%) |
| Innovation 2013-2015 - Proportion of survey respondents in this segment who have: | Introduced new or significantly improved services   | 24%     |         |         |         |
|   | Significant changes to the way services are delivered   | 32%     |         |         |         |
|   | Currently do or are planning to offer services online   | 17%     |         |         |         |
|   | Invested in improving your reputation and branding over the last year, including spending on advertising, PR, etc | 49%     |         |         |         |
|   | Used social media 2014/15   | 38%     |         |         |         |

Annex 3: Market segment analysis: Conveyancing – commercial

| <b>Conveyancing - Commercial<sup>8</sup></b>                                  | 2010/11   | 2011/12             | 2012/13             | 2013/14               | 2014/15                |
|---|---|---------------------|---------------------|-----------------------|------------------------|
| <b>Demand:</b>  |   |                     |                     |                       |                        |
| <b>Action in response to this type of legal problem:</b>                      |   |                     |                     |                       |                        |
| <b>Individuals</b>  | N/A   |                     |                     |                       |                        |
| <b>Small businesses</b>   | 2012: Take no action – 8%; Handled alone – 46%; Seek advice – 46%<br>2014: Take no action – 13%; Handled alone – 13%; Seek advice – 75% |                     |                     |                       |                        |
| <b>Large businesses</b>   | Unknown   |                     |                     |                       |                        |
| <b>Of those that seek advice other providers are used by:</b>                 |   |                     |                     |                       |                        |
| <b>Individuals</b>  | N/A   |                     |                     |                       |                        |
| <b>Small businesses</b>   | Accountant – 17%; Barrister – 17%; Specialist support services – 17%; Solicitors were used by 100% of advice seekers in this segment    |                     |                     |                       |                        |
| <b>Large businesses</b>   | Unknown   |                     |                     |                       |                        |
| <b>Demand proxy indicators:</b><br>HMRC non-residential property transactions | 88K   | 88K<br>(0% 2010/11) | 88K<br>(0% 2011/12) | 95K<br>(8% ↑ 2012/13) | 102K<br>(7% ↑ 2013/14) |
| <b>Individual consumers who shopped around:</b>                               | N/A   |                     |                     |                       |                        |
| <b>Complaints accepted by LeO</b>   | -   | 2%                  | 2%                  | 2%                    | 2%                     |
| <b>Supply</b>   |   |                     |                     |                       |                        |

<sup>8</sup> In the Oxera Segmentation Framework this covers conveyancing for commercial properties. This was matched to the conveyancing - commercial SRA category, and the Owned- Conveyancing Small Business legal needs category. This was matched to the Property/Conveyancing – commercial category in the 2015 Innovation survey.



Annex 3: Market segment analysis: Conveyancing – commercial

|   |                    |                    |                    |                                      |  |
|---|--------------------|--------------------|--------------------|--------------------------------------|--|
| <b>Notaries</b>   | -                  | -                  | -                  | 3%<br>(24)<br>36% commercial clients |  |
| <b>Number of licensed conveyancers</b>  | 1,115              | 1,071              | 1,177              | 1,222                                | 1,262  |
| <b>Total licensed conveyancer entities</b>                                      | 215<br>(July 2011) | 212<br>(July 2012) | 216<br>(July 2013) | 217<br>(September 2014)              | 214<br>(September 2015)<br>Typical workload<br>5% commercial conveyancing. |
| <b>Chartered Legal Executives</b>   |                    | 28%<br>(2,105)     | 30%<br>(2,064)     | 31%<br>(2,061)                       | 31%<br>(2,068)   |
| <b>Chartered Legal Executive conveyancing practitioner - from November 2014</b> |                    |                    |                    |                                      | 0.3%<br>(7)  |
| <b>Estimated self-employed barristers in this market segment</b>                | Unknown            |                    |                    |                                      |  |
| <b>Total solicitors turnover - %age of total:</b>                               | £1.52bn<br>(7.5%)  | £1.55bn<br>(7.4%)  | £1.52bn<br>(7.4%)  | £1.55bn<br>(7.4%)                    | £1.64bn<br>(7.6%)  |
| <b>Total solicitors firms- %age of total:</b>                                   | 51%<br>(5,112)     | 49%<br>(5,003)     | 49%<br>(4,793)     | 49%<br>(4,590)                       | 49%<br>(4,444)   |
| <b>Market share of largest 10 SRA firms</b>                                     | 21%                | 21%                | 22%                | 22%                                  | 22%  |
| <b>Number of the top 10 firms still in the top 10 from previous year:</b>       | 10                 | 9 (1)              | 7 (3)              | 9 (1)                                | 9 (1)  |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                |                    |                    |                    |                                      |  |
| <b>All new entrants</b>   |                    | 12% (7%)           | 10% (5%)           | 9% (2%)                              | 8% (2%)  |
| <b>New entrants – new to segment</b>  |                    | 5% (3%)            | 6% (2%)            | 5% (1%)                              | 5% (1%)  |

Annex 3: Market segment analysis: Conveyancing – commercial

|  |   |         |         |         |
|--|---|---------|---------|---------|
| New entrants – new to market   | 7% (4%)   | 4% (3%) | 4% (1%) | 3% (1%) |
| Innovation 2013-2015 -<br>Proportion of survey<br>respondents in this<br>segment who have: | Introduced new or significantly improved services   |         | 30%     |         |
|  | Significant changes to the way services are delivered   |         | 35%     |         |
|  | Currently do or are planning to offer services online   |         | 21%     |         |
|  | Invested in improving your reputation and branding over the last year, including spending on advertising, PR, etc |         | 65%     |         |
|  | Used social media   |         | 56%     |         |

Annex 3: Market segment analysis: Corporate structuring and finance, and Other business affairs

| <b>Corporate structuring &amp; finance<sup>9</sup></b>        | 2010/11   | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|---|---------|---------|---------|---------|
| <b>Demand:</b>  |   |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |   |         |         |         |         |
| <b>Individuals</b>  | N/A   |         |         |         |         |
| <b>Small businesses</b>                                       | 2012: Take no action – 9%; Handled alone – 59%; Seek advice – 31%<br>2014: Take no action – 9%; Handled alone – 59%; Seek advice – 32%  |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown   |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |   |         |         |         |         |
| <b>Individuals</b>  | N/A   |         |         |         |         |
| <b>Small businesses</b>                                       | <b>Small businesses</b> – Accountant – 45%; Barrister – 10%; Trade Body 10%; HR/Employment service – 6%; Debt collection/recovery service – 6%; Business Link – 6%<br>Solicitors were used by 32% of advice seekers in this segment |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown   |         |         |         |         |

<sup>9</sup>In the Oxera Segmentation Framework this covers contentious and Non-contentious work in Indirect taxation, Property taxation, International taxation, Mergers and acquisitions, Joint ventures, Public takeovers, Privatisations, Issuance of securities, Corporate insolvency, Infringement of contracts, Competition and regulatory issues, Environmental, Procurement, Licensing, and Business registration. This was matched to the Commercial Corporate Listed Companies, Commercial Corporate Non Listed Companies, and Bankruptcy Insolvency SRA categories. This was matched to the Joint ventures, Sale of business (in part/whole), Take-over of another business, Merger, Partnership/shareholder disputes, Break-up of partnership, Change of legal status, International taxation, Failure to register/report changes when required (eg VAT registration, registration as a sole trader), Failure to maintain appropriate records (for tax purposes), Errors in your business tax return, Liability for tax/amount of tax owed, Goods or services purchased by your business: Not as described, Late delivery, Unacceptably late or non-/partial-payment, Other contract problems or disputes, Supplier insolvent, Fraudulent or wrongful trading (concerning insolvency), Unfair operation of a public tender, legal regulatory issues relating to international trading, Mandatory licenses/permits/accreditation, Product safety, Other health and safety, Data protection, Import/export regulation, Mandatory insurance, Filing/content of annual company accounts, Need for/outcome of audit, Other government regulation, Advertising standards, Technicalities of business start up, Incorrect information held by a credit reporting agency leading to the refusal of credit, and Mismanagement of business money/investments by financial service Small Business legal needs categories. This was matched to the Admiralty or shipping, Commercial, Chancery, Revenue practice areas reported in the 2011 and 2013 Barrister surveys. This was matched to the Commercial/Corporate work for listed companies and the Commercial/Corporate work for non-listed companies' categories in the 2015 Innovation survey.

Annex 3: Market segment analysis: Corporate structuring and finance, and Other business affairs

|  |      |                          |                         |                         |                        |
|--|------|--------------------------|-------------------------|-------------------------|------------------------|
| <b>Demand proxy indicators:</b>  |      |                          |                         |                         |                        |
| UK Business Births (ONS)   | 215K | 241K<br>(12% ↑ 2010/11)  | 248K<br>(3% ↑ 2011/12)  | 320K<br>(29% ↑ 2012/13) |                        |
| UK Business Deaths (ONS)   | 228K | 210K<br>(8% ↓ 2010/11)   | 231K<br>(10% ↑ 2011/12) | 218K<br>(6% ↓ 2012/13)  |                        |
| Cross border & UK National Mergers, Acquisitions, and Disposals volume | 867  | 1,045<br>(21% ↑ 2010/11) | 616<br>(41% ↓ 2011/12)  | 463<br>(25% ↓ 2012/13)  | 430<br>(8% ↓ 2013/14)  |
| New Companies incorporated (Companies House)                           | 376K | 427K<br>(14% ↑ 2010/11)  | 452K<br>(6% ↑ 2011/12)  | 499K<br>(11% ↑ 2012/13) |                        |
| Insolvency petitions - County Court (MoJ)                              | 65k  | 49k<br>(25% ↓ 2010/11)   | 38k<br>(23% ↓ 2011/12)  | 31k<br>(20% ↓ 2012/13)  | 25k<br>(17% ↓ 2013/14) |
| Chancery Division - proceedings started (MoJ)                          | 33k  | 35k<br>(6% ↑ 2010/11)    | 29k<br>(18% ↓ 2011/12)  | 29k<br>(1% ↓ 2012/13)   |                        |
| Commercial Court - Claims issued (MoJ)                                 | 1.1k | 1.3k<br>(26% ↑ 2010/11)  | 1.1k<br>(14% ↓ 2011/12) | 1.2k<br>(5% ↑ 2012/13)  |                        |
| Complaints accepted by LeO   | -    | -                        | -                       | 1%                      | 1%                     |
| <b>Supply</b>  |      |                          |                         |                         |                        |
| Chartered Legal Executives   |      | 1%                       | 2%                      | 2%                      | 2%                     |
| Estimated self-employed barristers in this market segment:             |      | 16%                      | -                       | 18%                     | -                      |

Annex 3: Market segment analysis: Corporate structuring and finance, and Other business affairs

|  |   |                |                |                |                |
|--|---|----------------|----------------|----------------|----------------|
| <b>Total solicitors firms-<br/>%age of total:</b>  | 32%<br>(3,195)  | 32%<br>(3,218) | 32%<br>(3,110) | 32%<br>(3,009) | 32%<br>(2,882) |
| <b>Market share of<br/>largest 10 SRA firms</b>  | 38%   | 37%            | 38%            | 38%            | 36%            |
| <b>Number of the top 10<br/>firms still in the top 10<br/>from previous year:</b>                    | 10  | 9 (1)          | 8 (2)          | 9 (1)          | 9 (1)          |
| <b>All new entrants</b>  |   | 19% (3%)       | 15% (3%)       | 16% (2%)       | 13% (2%)       |
| <b>New entrants – new to segment</b>   |   | 10% (1%)       | 11% (1%)       | 11% (1%)       | 9% (1%)        |
| <b>New entrants – new to market</b>  |   | 9% (2%)        | 4% (2%)        | 5% (1%)        | 4% (1%)        |
| <b>Innovation 2013-2015 -<br/>Proportion of survey<br/>respondents in this<br/>segment who have:</b> | Introduced new or significantly improved services   |                |                | 29%            |                |
|  | Significant changes to the way services are delivered   |                |                | 24%            |                |
|  | Currently do or are planning to offer services online   |                |                | 19%            |                |
|  | Invested in improving your reputation and branding over the last year, including spending on advertising, PR, etc |                |                | 63%            |                |
|  | Used social media   |                |                | 55%            |                |

| <b><u>Other business<br/>affairs</u></b> <sup>10</sup>    | 2010/11           | 2011/12           | 2012/13           | 2013/14           | 2014/15           |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Total solicitors<br/>turnover - %age of<br/>total:</b> | £0.40bn<br>(2.0%) | £0.38bn<br>(1.8%) | £0.35bn<br>(1.7%) | £0.36bn<br>(1.7%) | £0.35bn<br>(1.6%) |
| <b>Total solicitors firms-<br/>%age of total:</b>         | 5%<br>(534)       | 6%<br>(590)       | 6%<br>(578)       | 6%<br>(555)       | 6%<br>(536)       |
| <b>Market share of<br/>largest 10 SRA firms</b>           | 48%               | 44%               | 39%               | 41%               | 43%               |

<sup>10</sup> This was matched to the Bankruptcy/Insolvency category in the 2015 Innovation survey.

Annex 3: Market segment analysis: Corporate structuring and finance, and Other business affairs

|   |  |          |           |          |          |
|---|--|----------|-----------|----------|----------|
| Number of the top 10 firms still in the top 10 from previous year:                | 10   | 7 (3)    | 6 (4)     | 8 (2)    | 8 (2)    |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                  |  |          |           |          |          |
| All new entrants  |  | 32% (9%) | 27% (13%) | 25% (6%) | 22% (5%) |
| New entrants – new to segment   |  | 25% (7%) | 23% (11%) | 20% (5%) | 18% (4%) |
| New entrants – new to market  |  | 7% (2%)  | 4% (2%)   | 5% (1%)  | 4% (1%)  |
| Innovation 2013-2015 - Proportion of survey respondents in this segment who have: | Unknown - only 10 respondents to the 2015 Innovation study reported Other Business Affairs as their main area of work. |          |           |          |          |

Annex 3: Market segment analysis: Crime – prosecution and defence

| <b>Crime – prosecution and defence<sup>11</sup></b>           | 2010/11   | 2011/12                | 2012/13                | 2013/14                | 2014/15                |
|---|---|------------------------|------------------------|------------------------|------------------------|
| <b>Demand:</b>  |   |                        |                        |                        |                        |
| <b>Action in response to this type of legal problem:</b>      |   |                        |                        |                        |                        |
| <b>Individuals</b>  | 2012: Take no action – 9%; Handled alone – 29%; Seek advice – 57%<br>2015: Take no action – 14%; Handled alone – 41%; Seek advice – 46%                                 |                        |                        |                        |                        |
| <b>Small businesses</b>                                       | Unknown   |                        |                        |                        |                        |
| <b>Large businesses</b>                                       | Unknown   |                        |                        |                        |                        |
| <b>Of those that seek advice other providers are used by:</b> |   |                        |                        |                        |                        |
| <b>Individuals</b>  | 2009-2012: Barristers – 3%; Law Centre – 3%; Solicitors – 77%.<br>2012-2015: Citizens Advice – 3%; Unreserved provider – 21%, Reserved provider – 12%, Solicitor – 64%. |                        |                        |                        |                        |
| <b>Small businesses</b>                                       | Unknown   |                        |                        |                        |                        |
| <b>Large businesses</b>                                       | Unknown   |                        |                        |                        |                        |
| <b>Demand proxy indicators:</b>                               |   |                        |                        |                        |                        |
| <b>Legal Aid - Crime lower (volume) (LAA)</b>                 | 847K  | 792K<br>(6% ↓ 2010/11) | 733K<br>(7% ↓ 2011/12) | 735K<br>(0% 2012/13)   | 713K<br>(3% ↓ 2013/14) |
| <b>Magistrates' courts: Total criminal trials (MoJ)</b>       | 167K  | 157K<br>(6% ↓ 2010/11) | 155K<br>(1% ↓ 2011/12) | 159K<br>(3% ↑ 2012/13) | 163K<br>(2% ↑ 2013/14) |

<sup>11</sup> In the Oxera Segmentation Framework this covers contentious work in relation to all criminal offences. This was matched to the Criminal SRA category. Individual consumer legal needs in the Been arrested problem type used in the 2012 survey was matched to this category. LSCP tracker survey category of Any offences or criminal charges was matched to this category, but small sample sizes prohibit its use. This was matched to the Criminal, practice area reported in the 2011 and 2013 Barrister surveys. The Criminal litigation – Defence, CPS - Associate Prosecutor, Criminal litigation - Prosecution categories of work for Chartered Legal Executives was matched to this category This was matched to the Crime and Criminal categories in the 2015 Innovation survey.

Annex 3: Market segment analysis: Crime – prosecution and defence

|   |  |                        |                        |                        |                        |
|---|--|------------------------|------------------------|------------------------|------------------------|
|   |  |                        |                        |                        |                        |
| <b>Crown Court Trials (MoJ)</b>   | 152K   | 148K<br>(3% ↓ 2010/11) | 133K<br>(7% ↓ 2011/12) | 139K<br>(5% ↑ 2012/13) | 137K<br>(2% ↓ 2013/14) |
| <b>Individual consumers who shopped around:</b>                           | 10%  | 21%                    | 26%                    | 8%                     | 26%                    |
| <b>Complaints accepted by LeO</b>   | 6%   | 7%                     | 9%                     | 6%                     | 7%                     |
| <b>Supply:</b>  |  |                        |                        |                        |                        |
| <b>Chartered Legal Executives</b>   |  | 7%<br>(506)            | 7%<br>(491)            | 6%<br>(452)            | 6%<br>(429)            |
| <b>Chartered Legal Executive Criminal advocacy</b>                        |  | 12%<br>(876)           | 11%<br>(766)           | 14%<br>(919)           | 14%<br>(897)           |
| <b>Estimated self-employed barristers in this market segment</b>          |  | 31%                    | -                      | 28%                    | -                      |
| <b>Total solicitors turnover - %age of total:</b>                         | £0.86bn<br>(4.3%)  | £0.96bn<br>(4.6%)      | £0.85bn<br>(4.1%)      | £0.80bn<br>(3.8%)      | £0.75bn<br>(3.5%)      |
| <b>Total solicitors firms- %age of total:</b>                             | 26%<br>(2,545)   | 25%<br>(2,487)         | 24%<br>(2,330)         | 24%<br>(2,274)         | 24%<br>(2,185)         |
| <b>Market share of largest 10 SRA firms</b>                               | 7%   | 14%                    | 8%                     | 10%                    | 11%                    |
| <b>Number of the top 10 firms still in the top 10 from previous year:</b> | 10   | 6 (4)                  | 7 (3)                  | 8 (2)                  | 8 (2)                  |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>          |  |                        |                        |                        |                        |
| <b>All new entrants</b>   |  | 13% (10%)              | 10% (4%)               | 13% (9%)               | 8% (4%)                |
| <b>New entrants – new to segment</b>                                      |  | 6% (2%)                | 6% (1%)                | 7% (2%)                | 5% (1%)                |
| <b>New entrants – new to market</b>                                       |  | 7% (8%)                | 4% (3%)                | 6% (7%)                | 3% (3%)                |
|   | <b>Introduced new or significantly improved services</b> |                        |                        | 26%                    |                        |



Annex 3: Market segment analysis: Crime – prosecution and defence

|  |   |     |
|--|---|-----|
| Innovation 2013-2015 -<br>Proportion of survey<br>respondents in this<br>segment who have: | Significant changes to the way services are delivered   | 29% |
|  | Currently do or are planning to offer services online   | 20% |
|  | Invested in improving your reputation and branding over the last year, including spending on advertising, PR, etc | 51% |
|  | Used social media   | 44% |

Annex 3: Market segment analysis: Employment

| <b>Employment<sup>12</sup></b>                                | 2010/11  | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|--|---------|---------|---------|---------|
| <b>Demand:</b>  |  |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |  |         |         |         |         |
| <b>Individuals</b>  | 2010: Take no action – 9%; Handled alone – 36%; Seek advice – 53%<br>2012: Take no action – 14%; Handled alone – 33%; Seek advice – 51%<br>2015: Take no action – 17%; Handled alone – 47%; Seek advice – 36%              |         |         |         |         |
| <b>Small businesses</b>                                       | 2012: Take no action – 7%; Handled alone – 56%; Seek advice – 37%<br>2014: Take no action – 8%; Handled alone – 61%; Seek advice – 30%   |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown  |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |  |         |         |         |         |
| <b>Individuals</b>  | 2009-2012: Trade Union/Professional Body – 22%; Citizens Advice – 15%; Employment Adviser – 4%; Solicitors – 33%.<br>2012-2015: Citizens Advice – 13%; Unreserved provider – 62%, Reserved provider – 1%, Solicitor – 24%. |         |         |         |         |
| <b>Small businesses</b>                                       | HR/Employment service – 36%; Other legal advice service – 17%; Accountant – 13%; Trade body/professional association – 8%; Barrister – 3%<br>Solicitors were used by 45% of individual advice seekers in this segment      |         |         |         |         |

<sup>12</sup> In the Oxera Segmentation Framework this covers Pensions, Unfair dismissal, Redundancy, and Establishing and maintaining contracts. This was matched to the Employment SRA category. Individual consumer legal needs were matched to the Employment category used in the 2006-2009 CSJS. 2012 Individual consumer legal needs in the Problem with employer (eg problems over pay, redundancy, etc) problem type used in the 2012 survey were matched to this category. LSCP tracker survey category of Employment disputes was matched to this segment. Staff misconduct (including unauthorised absence and disciplinary procedures), Dismissal (or threat of dismissal) of staff, Making staff redundant, Content or exercise of parental rights (including maternity) leave/pay or flexible working requests, Payment of wages/pension, Working conditions, Other employment contract issues (including changes to contract terms), Adjustments to jobs/workplace for disabled workers, Complaints/grievances made by employees/job applicants (including allegations of discrimination and harassment), and Employment of non-EU nationals Small Business legal needs categories were matched to this segment. This was matched to the Employment practice area reported in the 2011 and 2013 Barrister surveys. The Civil litigation - Employment category of work for Chartered Legal Executives was matched to this category. This was matched to the Employment category in the 2015 Innovation survey.

Annex 3: Market segment analysis: Employment

|   |   |                         |                         |                         |                        |
|---|---|-------------------------|-------------------------|-------------------------|------------------------|
| <b>Large businesses</b>   | Unknown   |                         |                         |                         |                        |
| <b>Demand proxy indicators:</b><br>Employment Tribunals (Total claims)    | 218K  | 159K<br>(27% ↓ 2010/11) | 219K<br>(38% ↑ 2011/12) | 106K<br>(52% ↓ 2012/13) | 61K<br>(42% ↓ 2013/14) |
| <b>Individual consumers who shopped around:</b>                           | 6%  | 24%                     | 16%                     | 12%                     | 31%                    |
| <b>Complaints accepted by LeO</b>   | 7%  | 8%                      | 6%                      | 5%                      | 4%                     |
| <b>Supply:</b>  |   |                         |                         |                         |                        |
| <b>Chartered Legal Executives</b>   |   | 3%<br>(237)             | 4%<br>(246)             | 4%<br>(258)             | 4%<br>(267)            |
| <b>Estimated self-employed barristers in this market segment</b>          |   | 5%                      | -                       | 4%                      | -                      |
| <b>Total solicitors turnover - %age of total:</b>                         | £0.95bn<br>(4.7%)                                 | £0.94bn<br>(4.5%)       | £0.90bn<br>(4.4%)       | £0.91bn<br>(4.3%)       | £0.90bn<br>(4.2%)      |
| <b>Total solicitors firms- %age of total:</b>                             | 40%<br>(3,961)                                    | 39%<br>(3,967)          | 41%<br>(3,997)          | 41%<br>(3,870)          | 40%<br>(3,658)         |
| <b>Market share of largest 10 SRA firms</b>                               | 24%   | 22%                     | 22%                     | 22%                     | 23%                    |
| <b>Number of the top 10 firms still in the top 10 from previous year:</b> | 10  | 7 (3)                   | 7 (3)                   | 8 (2)                   | 7 (3)                  |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>          |   |                         |                         |                         |                        |
| <b>All new entrants</b>   |   | 17% (10%)               | 15% (6%)                | 14% (3%)                | 10% (2%)               |
| <b>All new entrants</b>   |   | 9% (4%)                 | 11% (2%)                | 9% (1%)                 | 7% (1%)                |
| <b>New entrants – new to segment</b>                                      |   | 8% (6%)                 | 4% (4%)                 | 5% (2%)                 | 3% (1%)                |
|   | Introduced new or significantly improved services |                         |                         | 31%                     |                        |

Annex 3: Market segment analysis: Employment

|  |  |     |
|--|--|-----|
| Innovation 2013-2015 -<br>Proportion of survey<br>respondents in this<br>segment who have: | Significant changes to the way services are delivered  | 25% |
|  | Currently do or are planning to offer services online  | 17% |
|  | Invested in improving your reputation and branding over the last year,<br>including spending on advertising, PR, etc | 48% |
|  | Used social media  | 63% |

Annex 3: Market segment analysis: Family

| <b>Family<sup>13</sup></b>                                    | 2010/11   | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|---|---------|---------|---------|---------|
| <b>Demand:</b>  |   |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |   |         |         |         |         |
| <b>Individuals</b>  | 2010: Take no action – 10%; Handled alone – 29%; Seek advice – 59%<br>2012: Take no action – 7%; Handled alone – 30%; Seek advice – 59%<br>2015: Take no action – 15%; Handled alone – 49%; Seek advice – 36% |         |         |         |         |
| <b>Small businesses</b>                                       | N/A   |         |         |         |         |
| <b>Large businesses</b>                                       | N/A   |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |   |         |         |         |         |
| <b>Individuals</b>  | 2009-2012: Citizens Advice – 6%; Council Advice Service – 3%; Barristers – 3%; Solicitors – 63%.<br>2012-2015: Citizens Advice – 11%; Unreserved provider – 32%, Reserved provider – 3%, Solicitor – 54%.     |         |         |         |         |
| <b>Small businesses</b>                                       | N/A   |         |         |         |         |
| <b>Large businesses</b>                                       | N/A   |         |         |         |         |

<sup>13</sup> In the Oxera Segmentation Framework this covers contentious and non-contentious work in children and matrimonial work. This was matched to the Children and Family Matrimonial SRA categories. Individual consumer legal needs in the 2006-2009 CSJS survey of Children, Domestic violence, Post-relationship , and Divorce categories were matched to this category. Individual consumer legal needs in the Children (eg care proceedings, adoption, etc), Divorce/dissolution of civil partnerships, Domestic violence, and Problems following a relationship breakdown (including contact) problem types used in the 2012 survey were matched to this category. LSCP tracker survey category of Family matters was matched to this category. This was matched to the Family practice area reported in the 2011 Barristers survey. The Family law - Family category of work for Chartered Legal Executives was matched to this category. This was matched to the Children and Family and matrimonial categories in the 2015 Innovation survey.

Annex 3: Market segment analysis: Family

|  |                   |                        |                        |                        |                         |
|--|-------------------|------------------------|------------------------|------------------------|-------------------------|
| <b>Demand proxy indicators:</b><br>Divorce cases started in England and Wales (MoJ)                  | 134K              | 129K<br>(3% ↓ 2010/11) | 124K<br>(4% ↓ 2011/12) | 118K<br>(6% ↓ 2012/13) | 113K<br>(4% ↓ 2013/14)  |
| Family Proceedings (including divorce, children issues, domestic violence, & care proceedings) (MoJ) | 311K              | 293K<br>(6% ↓ 2010/11) | 294K<br>(0% 2011/12)   | 289K<br>(2% ↓ 2012/13) | 259K<br>(10% ↓ 2013/14) |
| <b>Individual consumers who shopped around:</b>  | 22%               | 24%                    | 26%                    | 41%                    | 33%                     |
| <b>Complaints accepted by LeO</b>  | 19%               | 18%                    | 18%                    | 17%                    | 14%                     |
| <b>Supply:</b>   |                   |                        |                        |                        |                         |
| <b>Chartered Legal Executives</b>  |                   | 12%<br>(919)           | 13%<br>(885)           | 13%<br>(860)           | 12%<br>(818)            |
| <b>Chartered Legal Executive – Family Advocacy</b>   |                   | 3%<br>(227)            | 3%<br>(221)            | 4%<br>(275)            | 4%<br>(259)             |
| <b>Estimated self-employed barristers in this market segment</b>                                     |                   | 17%                    | -                      | 18%                    | -                       |
| <b>Total solicitors turnover - %age of total:</b>  | £1.03bn<br>(5.1%) | £1.05bn<br>(5.0%)      | £1.03bn<br>(5.0%)      | £1.02bn<br>(4.8%)      | £1.02bn<br>(4.8%)       |
| <b>Total solicitors firms- %age of total:</b>  | 49%<br>(4,870)    | 48%<br>(4,851)         | 49%<br>(4,810)         | 49%<br>(4,658)         | 50%<br>(4,529)          |
| <b>Market share of largest 10 SRA firms</b>  | 6%                | 6%                     | 6%                     | 6%                     | 7%                      |

Annex 3: Market segment analysis: Family

|   |   |          |          |          |         |
|---|---|----------|----------|----------|---------|
| Number of the top 10 firms still in the top 10 from previous year:                | 10  | 7 (3)    | 8 (2)    | 6 (4)    | 8 (2)   |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                  |   |          |          |          |         |
| All new entrants  |   | 12% (9%) | 11% (6%) | 10% (6%) | 7% (4%) |
| New entrants – new to segment   |   | 4% (1%)  | 6% (2%)  | 4% (1%)  | 4% (1%) |
| New entrants – brand new firms  |   | 8% (8%)  | 5% (4%)  | 6% (5%)  | 3% (3%) |
| Innovation 2013-2015 - Proportion of survey respondents in this segment who have: | Introduced new or significantly improved services   |          |          | 31%      |         |
|   | Significant changes to the way services are delivered   |          |          | 28%      |         |
|   | Currently do or are planning to offer services online   |          |          | 21%      |         |
|   | Invested in improving your reputation and branding over the last year, including spending on advertising, PR, etc |          |          | 60%      |         |
|   | Used social media   |          |          | 56%      |         |

Annex 3: Market segment analysis: Immigration and nationality

| <b>Immigration and nationality:<sup>14</sup></b>                              | 2010/11  | 2011/12                | 2012/13                 | 2013/14                | 2014/15                 |
|---|--|------------------------|-------------------------|------------------------|-------------------------|
| <b>Demand:</b>  |  |                        |                         |                        |                         |
| <b>Action in response to this type of legal problem:</b>                      |  |                        |                         |                        |                         |
| <b>Individuals</b>  | 2010: Take no action – 15%; Handled alone – 41%; Seek advice – 40%<br>2012: Take no action – 7%; Handled alone – 31%; Seek advice – 57%<br>2015: Take no action – 20%; Handled alone – 43%; Seek advice – 36%                            |                        |                         |                        |                         |
| <b>Small businesses</b>   | Unknown  |                        |                         |                        |                         |
| <b>Large businesses</b>   | Unknown  |                        |                         |                        |                         |
| <b>Of those that seek advice other providers are used by:</b>                 |  |                        |                         |                        |                         |
| <b>Individuals</b>  | 2009-2012: Citizens Advice – 12%; Law Centre/Advice agency – 12%; Immigration Advisor – 10%; Barristers – 2%; Solicitors – 46%.<br>2012-2015: Citizens Advice – 12%; Unreserved provider – 48%, Reserved provider – 4%, Solicitor – 32%. |                        |                         |                        |                         |
| <b>Small businesses</b>   | Unknown  |                        |                         |                        |                         |
| <b>Large businesses</b>   | Unknown  |                        |                         |                        |                         |
| <b>Demand proxy indicators:<br/>Long Term International Immigration (ONS)</b> | 591K   | 566K<br>(4% ↓ 2010/11) | 498K<br>(12% ↓ 2011/12) | 526K<br>(6% ↑ 2012/13) | 641K<br>(22% ↑ 2013/14) |

<sup>14</sup> In the Oxera Segmentation Framework this covers contentious and non-contentious work in Immigration and asylum, and National insurance details, visa applications. This was matched to the Immigration SRA category. Individual consumer legal needs in the ‘Immigration problem’ problem types used in the CSJS and the 2012 survey were matched to this category LSCP tracker survey category of Immigration matters was matched to this category. This was matched to the Immigration practice area reported in the 2011 and 2013 Barrister surveys. The Public law work - Immigration category of work for Chartered Legal Executives was matched to this category. This was matched to the Immigration category in the 2015 Innovation survey.



Annex 3: Market segment analysis: Immigration and nationality

|  |  |                   |                   |                    |                   |
|--|--|-------------------|-------------------|--------------------|-------------------|
| <b>Individual consumers who shopped around:</b>  | 18%  | 33%               | 27%               | 27%                | 33%               |
| <b>Complaints accepted by LeO</b>  | 4%   | 4%                | 4%                | 4%                 | 5%                |
| <b>Supply</b>  |  |                   |                   |                    |                   |
| <b>Chartered Legal Executives</b>  |  | 1%                | 1%                | 1%                 | 1%                |
| <b>Estimated self-employed barristers in this market segment</b>                         |  | 2%                | -                 | 2%                 | -                 |
| <b>Total solicitors turnover - %age of total:</b>  | £0.16bn<br>(0.8%)  | £0.18bn<br>(0.9%) | £0.17bn<br>(0.8%) | £0.18bn<br>(0.9 %) | £0.19bn<br>(0.9%) |
| <b>Total solicitors firms- %age of total:</b>  | 15%<br>(1,497)   | 15%<br>(1,562)    | 16%<br>(1,568)    | 17%<br>(1,579)     | 17%<br>(1,579)    |
| <b>Market share of largest 10 SRA firms</b>  | 22%  | 25%               | 26%               | 29%                | 30%               |
| <b>Number of the top 10 firms still in the top 10 from previous year:</b>                | 10   | 6 (4)             | 7 (3)             | 9 (1)              | 10 (0)            |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                         |  |                   |                   |                    |                   |
| <b>All new entrants</b>  |  | 19% (11%)         | 14% (5%)          | 14% (7%)           | 10% (5%)          |
| <b>New entrants – new to segment</b>   |  | 6% (2%)           | 7% (2%)           | 6% (2%)            | 5% (2%)           |
| <b>New entrants – new to market</b>  |  | 13% (9%)          | 7% (3%)           | 8% (5%)            | 5% (3%)           |
| <b>Innovation 2013-2015 - Proportion of survey respondents in this segment who have:</b> | <b>Introduced new or significantly improved services</b>   |                   |                   |                    | 33%               |
|  | <b>Significant changes to the way services are delivered</b>   |                   |                   |                    | 13%               |
|  | <b>Currently do or are planning to offer services online</b>   |                   |                   |                    | 22%               |
|  | <b>Invested in improving your reputation and branding over the last year, including spending on advertising, PR, etc</b> |                   |                   |                    | 54%               |
|  | <b>Used social media</b>   |                   |                   |                    | 51%               |

Annex 3: Market segment analysis: Injury

| <b>Injury<sup>15</sup></b>                                    | 2010/11   | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|---|---------|---------|---------|---------|
| <b>Demand:</b>  |   |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |   |         |         |         |         |
| <b>Individuals</b>  | 2010: Take no action – 15%; Handled alone – 36%; Seek advice – 47%<br>2012: Take no action – 17%; Handled alone – 27%; Seek advice – 51%<br>2015: Take no action – 27%; Handled alone – 33%; Seek advice – 40%  |         |         |         |         |
| <b>Small businesses</b>                                       | Unknown   |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown   |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |   |         |         |         |         |
| <b>Individuals</b>  | 2009-2012: Citizens Advice – 5%; Insurance company – 20%; Claims Management Company (CMC) – 4%; The Police – 3%; Other – 22%; Solicitors – 46%.<br>2012-2015: Citizens Advice – 9%; Unreserved provider – 50%, Reserved provider – 3%, Solicitor – 38%. |         |         |         |         |
| <b>Small businesses</b>                                       | Unknown   |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown   |         |         |         |         |

<sup>15</sup> In the Oxera Segmentation Framework this covers road traffic accidents, injury at work, clinical negligence, and slips and trips. This was matched to the Personal Injury SRA category. Individual consumer legal needs were matched to the Personal Injury and medical negligence categories used in the 2006-2009 CSJS. 2012 Individual consumer legal needs in the ‘Been injured at work’, ‘Clinical negligence (injury or health problems after treatment)’, ‘Involved in a road traffic accident’, and ‘Other personal injury that was not your fault’ problem types used in the 2012 survey were matched to this category. LSCP tracker survey category of Accident or injury claims was matched to the Injury segment. This was matched to the Personal Injury, practice area reported in the 2011 and 2013 Barrister surveys. This was matched to the Personal injury category in the 2015 Innovation survey.

Annex 3: Market segment analysis: Injury

|   |                    |                          |                          |                          |                        |
|---|--------------------|--------------------------|--------------------------|--------------------------|------------------------|
| <b>Demand proxy indicators:</b><br>Cases registered with Compensation Recovery Unit (DWP) - Exc. Clin Neg | 987K               | 1,041K<br>(5% ↑ 2010/11) | 1,048K<br>(1% ↑ 2011/12) | 1,016K<br>(3% ↓ 2012/13) | 998K<br>(2% ↓ 2013/14) |
| Claims to NHS Litigation Authority for Negligence (NHSLA)   | 13K                | 14K<br>(6% ↑ 2010/11)    | 15K<br>(7% ↑ 2011/12)    | 17K<br>(13% ↑ 2012/13)   | 16K<br>(3% ↓ 2013/14)  |
| <b>Individual consumers who shopped around:</b>   | 12%                | 15%                      | 9%                       | 28%                      | 15%                    |
| <b>Complaints accepted by LeO</b>   | 10%                | 10%                      | 9%                       | 10%                      | 12%                    |
| <b>Supply:</b>  |                    |                          |                          |                          |                        |
| <b>Chartered Legal Executives</b>   |                    | 17%                      | 19%                      | 20%                      | 21%                    |
| <b>Estimated self-employed barristers in this market segment</b>  |                    | 10%                      | -                        | 9%                       | -                      |
| <b>Total solicitors turnover - %age of total:</b>   | £2.17bn<br>(10.7%) | £2.48bn<br>(11.8%)       | £2.66bn<br>(12.8%)       | £2.66bn<br>(12.7%)       | £2.56bn<br>(11.9%)     |
| <b>Total solicitors firms- %age of total:</b>   | 31%<br>(3,114)     | 30%<br>(3,088)           | 32%<br>(3,081)           | 31%<br>(2,881)           | 30%<br>(2,732)         |
| <b>Market share of largest 10 SRA firms</b>   | 21%                | 23%                      | 23%                      | 25%                      | 27%                    |
| Number of the top 10 firms still in the top 10 from previous year:  | 10                 | 5 (5)                    | 5 (5)                    | 9 (1)                    | 8 (2)                  |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>  |                    |                          |                          |                          |                        |
| <b>All new entrants</b>   |                    | 16% (20%)                | 14% (19%)                | 12% (8%)                 | 10% (4%)               |
| <b>New entrants – new to segment</b>  |                    | 6% (3%)                  | 8% (4%)                  | 6% (3%)                  | 4% (4%)                |

Annex 3: Market segment analysis: Injury

|  |   |          |         |         |
|--|---|----------|---------|---------|
| New entrants – new to market   | 10% (17%)   | 6% (15%) | 6% (5%) | 6% (1%) |
| Innovation 2013-2015 -<br>Proportion of survey<br>respondents in this<br>segment who have: | Introduced new or significantly improved services   |          | 46%     |         |
|  | Significant changes to the way services are delivered   |          | 39%     |         |
|  | Currently do or are planning to offer services online   |          | 23%     |         |
|  | Invested in improving your reputation and branding over the last year, including spending on advertising, PR, etc |          | 74%     |         |
|  | Used social media   |          | 71%     |         |

Annex 3: Market segment analysis: Intellectual Property Rights

| <b>Intellectual Property Rights<sup>16</sup></b>              | 2010/11   | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|---|---------|---------|---------|---------|
| <b>Demand:</b>  |   |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |   |         |         |         |         |
| <b>Individuals</b>  | N/A   |         |         |         |         |
| <b>Small businesses</b>                                       | 2012: Take no action – 12%; Handled alone – 54%; Seek advice – 33%<br>2014: Take no action – 10%; Handled alone – 58%; Seek advice – 32%  |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown   |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |   |         |         |         |         |
| <b>Individuals</b>  | N/A   |         |         |         |         |
| <b>Small businesses</b>                                       | Trade Body - 15%; Barrister – 14%; Accountant – 12%; Other legal adviser – 10%; HR/Employment service – 6%; Business Link – 5%<br>Solicitors were used by 68% of advice seekers in this segment |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown   |         |         |         |         |

<sup>16</sup> In the Oxera Segmentation Framework this covers contentious and Non-contentious work in IT, Confidentiality, Copyright, Trademarks, and Patents. This was matched to the Intellectual Property SRA category. This was matched to the INFRINGEMENT OF INTELLECTUAL PROPERTY BY YOUR BUSINESS: Unlawful obtaining of trade secrets, Patents, Database rights, Design right/registered design, Copyright, Trademarks, INFRINGEMENT OF YOUR BUSINESS' INTELLECTUAL PROPERTY: Disclosure of trade secrets, Patents, Database rights, Design right/registered design, Copyright, and Trademarks Small Business legal needs categories. This was matched to the Patent or IP practice area reported in the 2011 and 2013 Barrister surveys. This was matched to the Intellectual Property and Intellectual property rights categories in the 2015 Innovation survey.

Annex 3: Market segment analysis: Intellectual Property Rights

|  |                   |                        |                        |                        |                       |
|--|-------------------|------------------------|------------------------|------------------------|-----------------------|
| <b>Demand proxy indicators:</b><br>Total Patent Applications<br>(Applications for UK patents - UK & international) | 12K               | 22K<br>(2% ↑ 2010/11)  | 23K<br>(4% ↑ 2011/12)  | 23K<br>(1% ↓ 2012/13)  | 23K<br>(0% 2013/14)   |
| Total Trademark Applicants (UK only)   | 37K               | 40K<br>(10% ↑ 2010/11) | 46K<br>(15% ↑ 2011/12) | 51K<br>(10% ↑ 2012/13) | 54K<br>(6% ↑ 2013/14) |
| <b>Complaints accepted by LeO</b>  | -                 | -                      | -                      | -                      | -                     |
| <b>Supply:</b>   |                   |                        |                        |                        |                       |
| <b>Patent Attorneys</b>  | 1,798             | 1,687                  | 1,745                  | 1,980                  | 2,034                 |
| <b>Trademark Attorneys</b>   | 772               | 620                    | 639                    | 829                    | 794                   |
| <b>Estimated self-employed barristers in this market segment</b>   |                   | 1%                     | -                      | 1%                     | -                     |
| <b>Total solicitors turnover - %age of total:</b>  | £0.39bn<br>(1.9%) | £0.43bn<br>(2.0%)      | £0.42bn<br>(2.0%)      | £0.42bn<br>(2.0%)      | £0.41bn<br>(1.9%)     |
| <b>Total solicitors firms- %age of total:</b>  | 6%<br>(554)       | 5%<br>(532)            | 6%<br>(566)            | 6%<br>(524)            | 6%<br>(520)           |
| <b>Market share of largest 10 SRA firms</b>  | 39%               | 44%                    | 40%                    | 42%                    | 41%                   |
| Number of the top 10 firms still in the top 10 from previous year:   | 10                | 8 (2)                  | 8 (2)                  | 7 (3)                  | 8 (2)                 |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>   |                   |                        |                        |                        |                       |
| All new entrants   |                   | 25% (5%)               | 25% (10%)              | 20% (2%)               | 20% (2%)              |
| New entrants – new to segment  |                   | 15% (4%)               | 21% (4%)               | 14% (1%)               | 17% (2%)              |

Annex 3: Market segment analysis: Intellectual Property Rights

|   |  |         |         |         |
|---|--|---------|---------|---------|
| New entrants – new to market  | 10% (1%)   | 4% (6%) | 6% (1%) | 3% (0%) |
| Innovation 2013-2015 - Proportion of survey respondents in this segment who have: | Unknown - only 30 respondents to the 2015 Innovation study reported Intellectual Property Rights as their main area of work. |         |         |         |

Annex 3: Market segment analysis: Other

| <u>Other</u> <sup>17</sup>                                    | 2010/11  | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|--|---------|---------|---------|---------|
| <b>Demand:</b>  |  |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |  |         |         |         |         |
| <b>Individuals</b>  | N/A  |         |         |         |         |
| <b>Small businesses</b>                                       | 2012: Take no action – 18%; Handled alone – 62%; Seek advice – 21%<br>2014: Take no action – 11%; Handled alone – 54%; Seek advice – 36% |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown  |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |  |         |         |         |         |
| <b>Individuals</b>  | Unknown  |         |         |         |         |
| <b>Small businesses</b>                                       | Unknown  |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown  |         |         |         |         |
| <b>Demand proxy indicators:</b>                               | None identified  |         |         |         |         |
| <b>Complaints accepted by LeO</b>                             | 16%  | 17%     | 16%     | 12%     | 12%     |
| <b>Supply:</b>  |  |         |         |         |         |
| <b>Notaries &amp; Scriveners</b>                              | 870  | 845     | 858     | 812     | 792     |
| <b>Cost Lawyers</b>   | 270  | 411     | 565     | 563     | 562     |

<sup>17</sup> In the Oxera Segmentation Framework this covers contentious and Non-contentious work in Libel and defamation, Compensation arising from fraud, Debt management (debtor), Debt collection, judicial review, and public inquiries. This was matched to the Arbitration and Alternative Dispute Resolution, Debt collection, Financial Advice Regulated FSA, Financial Advice Regulated SRA, Litigation Other, and Non Litigation Other SRA categories. This was matched to the Professional negligence, International or EU, Public law, and Other practice areas reported in the 2011 and 2013 Barristers surveys. This was matched to the Arbitration and alternative dispute resolution, Debt collection, Litigation – other, Non-Litigation Other, Other, and Public administrative law categories in the 2015 Innovation survey.



Annex 3: Market segment analysis: Other

|  |   |                    |                    |                    |                    |
|--|---|--------------------|--------------------|--------------------|--------------------|
| <b>Chartered Legal Executives</b>  |   | 29%<br>(2,190)     | 32%<br>(2,208)     | 33%<br>(2,214)     | 35%<br>(2,326)     |
| <b>Estimated self-employed barristers in this market segment</b>                         |   | 5%                 | -                  | 4%                 | -                  |
| <b>Total solicitors turnover - %age of total:</b>  | £4.76bn<br>(23.6%)  | £4.92bn<br>(23.5%) | £4.96bn<br>(23.9%) | £5.14bn<br>(24.5%) | £5.20bn<br>(24.3%) |
| <b>Total solicitors firms- %age of total:</b>  | 62%<br>(6,208)  | 63%<br>(6,355)     | 63%<br>(6,186)     | 64%<br>(5,991)     | 63%<br>(5,755)     |
| <b>Market share of largest 10 SRA firms</b>  | 26%   | 27%                | 24%                | 25%                | 25%                |
| <b>Number of the top 10 firms still in the top 10 from previous year:</b>                | 10  | 9 (1)              | 9 (1)              | 9 (1)              | 8 (2)              |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                         |   |                    |                    |                    |                    |
| <b>All new entrants</b>  |   | 10% (6%)           | 13% (7%)           | 13% (3%)           | 9% (2%)            |
| <b>New entrants – new to segment</b>   |   | 8% (1%)            | 8% (2%)            | 8% (1%)            | 6% (1%)            |
| <b>New entrants – new to market</b>  |   | 9% (5%)            | 5% (5%)            | 5% (2%)            | 3% (1%)            |
| <b>Innovation 2013-2015 - Proportion of survey respondents in this segment who have:</b> | Introduced new or significantly improved services   |                    |                    | 45%                |                    |
|  | Significant changes to the way services are delivered   |                    |                    | 29%                |                    |
|  | Currently do or are planning to offer services online   |                    |                    | 17%                |                    |
|  | Invested in improving your reputation and branding over the last year, including spending on advertising, PR, etc |                    |                    | 52%                |                    |
|  | Used social media   |                    |                    | 52%                |                    |

Annex 3: Market segment analysis: Property, construction and planning

| <b>Property, construction and planning<sup>18</sup></b>       | 2010/11   | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|---|---------|---------|---------|---------|
| <b>Demand:</b>  |   |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |   |         |         |         |         |
| <b>Individuals</b>  | 2012: Take no action – 9%; Handled alone – 47%; Seek advice – 41%<br>2015: Take no action – 14%; Handled alone – 55%; Seek advice – 31%   |         |         |         |         |
| <b>Small businesses</b>                                       | 2012: Take no action – 9%; Handled alone – 64%; Seek advice – 27%<br>2014: Take no action – 11%; Handled alone – 60%; Seek advice – 29%   |         |         |         |         |
| <b>Large businesses</b>                                       | Unknown   |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |   |         |         |         |         |
| <b>Individuals</b>  | 2009-2012: Council Advice Service – 18%; Citizens Advice – 15%; Law Centre/advice agency – 5%; Solicitors – 27%.<br>2012-2015: Citizens Advice – 14%; Unreserved provider – 59%, Reserved provider – 2%, Solicitor – 25%. |         |         |         |         |
| <b>Small businesses</b>                                       | Accountant – 19%; Barrister – 17%; Specialist support service – 16%, Trade Body – 8%<br>Solicitors were used by 65% of advice seekers in this segment.  |         |         |         |         |

<sup>18</sup> In the Oxera Segmentation Framework this covers contentious and non-contentious work in Landlord and tenant problems, Repossession, Squatters, Boundaries and rights of way, Planning applications, Landlord and tenant (eg, drawing up contracts), Other reasons for drawing up contracts, Property finance, Property leasing, and Planning applications. This was matched to the Planning and Landlord Tenant SRA categories. Individual consumer legal needs in Problems with a landlord, Other problems with a property I own, Homelessness (being homeless or threatened with being homeless, Had problems with a tenant/ squatters, Had my home repossessed/ faced eviction from a rented proper, and Dealt with a planning application problem types used in the 2012 survey were matched to this category. LSCP tracker survey categories of Neighbour disputes and Housing, landlord or tenant problems were matched to this category. This was matched to the Rented- Rent arrears, Rented- Eviction, Rented- Repairs/maintenance or provision of services by landlord, Rented- Terms of rental agreement, Rented- Boundaries, Rented- Recovery of rental deposit, Owned- Mortgage arrears, Owned- Repossession, Owned- Repairs, Owned- Boundaries, Owned- Planning permission, and Owned-Squatters Small Business legal needs categories. This was matched to the Planning and environment, Landlord and tenant, and Construction practice areas reported in the 2011 and 2013 Barrister surveys. This was matched to the Landlord & Tenant and Planning categories in the 2015 Innovation survey.

Annex 3: Market segment analysis: Property, construction and planning

|  |   |                   |                   |                   |                   |
|--|---|-------------------|-------------------|-------------------|-------------------|
| <b>Large businesses</b>  | Unknown   |                   |                   |                   |                   |
| <b>Demand proxy indicators:</b>  | None identified   |                   |                   |                   |                   |
| <b>Individual consumers who shopped around:</b>  | 14%   | 25%               | 22%               | 30%               | 22%               |
| <b>Complaints accepted by LeO</b>  | 5%  | 3%                | 5%                | 4%                | 4%                |
| <b>Supply:</b>   |   |                   |                   |                   |                   |
| <b>Chartered Legal Executives</b>  |   | 3%                | 3%                | 4%                | 4%                |
| <b>Estimated self-employed barristers in this market segment</b>                         |   | 6%                | -                 | 6%                | -                 |
| <b>Total solicitors turnover - %age of total:</b>  | £0.50bn<br>(2.5%)   | £0.50bn<br>(2.4%) | £0.50bn<br>(2.4%) | £0.49bn<br>(2.3%) | £0.48bn<br>(2.2%) |
| <b>Total solicitors firms- %age of total:</b>  | 40%<br>(3,963)  | 38%<br>(3,859)    | 39%<br>(3,827)    | 39%<br>(3,668)    | 39%<br>(3,552)    |
| <b>Market share of largest 10 SRA firms</b>  | 21%   | 23%               | 23%               | 21%               | 24%               |
| <b>Number of the top 10 firms still in the top 10 from previous year:</b>                | 10  | 7 (3)             | 7 (3)             | 6 (4)             | 8 (2)             |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                         |   |                   |                   |                   |                   |
| <b>All new entrants</b>  |   | 18% (13%)         | 16% (9%)          | 16% (15%)         | 13% (4%)          |
| <b>New entrants – new to segment</b>   |   | 11% (8%)          | 13% (6%)          | 11% (12%)         | 10% (3%)          |
| <b>New entrants – new to market</b>  |   | 7% (5%)           | 3% (3%)           | 5% (3%)           | 3% (1%)           |
| <b>Innovation 2013-2015 - Proportion of survey respondents in this segment who have:</b> | Unknown - only 16 respondents to the 2015 Innovation study reported Property, construction and planning as their main area of work. |                   |                   |                   |                   |

Annex 3: Market segment analysis: Welfare and benefits

| <b>Welfare and benefits<sup>19</sup></b>                      | 2010/11  | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|---|--|---------|---------|---------|---------|
| <b>Demand:</b>  |  |         |         |         |         |
| <b>Action in response to this type of legal problem:</b>      |  |         |         |         |         |
| <b>Individuals</b>  | 2010: Take no action – 10%; Handled alone – 29%; Seek advice – 60%<br>2012: Take no action – 10%; Handled alone – 47%; Seek advice – 40%<br>2015: Take no action – 16%; Handled alone – 51%; Seek advice – 33%           |         |         |         |         |
| <b>Small businesses</b>                                       | N/A  |         |         |         |         |
| <b>Large businesses</b>                                       | N/A  |         |         |         |         |
| <b>Of those that seek advice other providers are used by:</b> |  |         |         |         |         |
| <b>Individuals</b>  | 2009-2012: Citizens Advice – 29%; Law Centre/advice agency – 11%; Council Advice Service – 9%; Solicitors – 7%.<br>2012-2015: Citizens Advice – 31%; Unreserved provider – 56%, Reserved provider – 2%, Solicitor – 12%. |         |         |         |         |
| <b>Small businesses</b>                                       | N/A  |         |         |         |         |
| <b>Large businesses</b>                                       | N/A  |         |         |         |         |
| <b>Demand proxy indicators:</b>                               | None identified  |         |         |         |         |

<sup>19</sup> In the Oxera Segmentation Framework this covers contentious and non-contentious work in Community care, Education, Benefits (including housing benefits), and Mental health work. This was matched to the Mental Health and Social Welfare SRA categories. Individual consumer legal needs in the 2006-2009 CSJS survey of Mental health, and Welfare benefits categories were matched to this category. Individual consumer legal needs in the Mental health issues (unsatisfactory treatment in care/hospital), Had problems getting the right welfare benefits, tax benefits etc, problem types used in the 2012 survey were matched to this category. The LSCP tracker survey category of Advice and appeals about benefits or tax credits was matched to this category. This was matched to the Mental Health and Social Welfare categories in the 2015 Innovation survey.

Annex 3: Market segment analysis: Welfare and benefits

|  |  |                   |                   |                   |                   |
|--|--|-------------------|-------------------|-------------------|-------------------|
| <b>Individual consumers who shopped around</b>   | 10%  | 14%               | 27%               | 9%                | 17%               |
| <b>Complaints accepted by LeO</b>  | -  | 3%                | 4%                | 4%                | 3%                |
| <b>Supply:</b>   |  |                   |                   |                   |                   |
| <b>Chartered Legal Executives</b>  |  | 0%                | 1%                | 1%                | 1%                |
| <b>Estimated self-employed barristers in this market segment</b>                         | Unknown  |                   |                   |                   |                   |
| <b>Total solicitors turnover - %age of total:</b>  | £0.11bn<br>(0.6%)  | £0.09bn<br>(0.4%) | £0.07bn<br>(0.3%) | £0.06bn<br>(0.3%) | £0.06bn<br>(0.3%) |
| <b>Total solicitors firms- %age of total:</b>  | 6%<br>(549)  | 4%<br>(406)       | 4%<br>(411)       | 4%<br>(376)       | 4%<br>(363)       |
| <b>Market share of largest 10 SRA firms</b>  | 45%  | 50%               | 35%               | 42%               | 42%               |
| <b>Number of the top 10 firms still in the top 10 from previous year:</b>                | 10   | 4 (6)             | 4 (6)             | 8 (2)             | 6 (4)             |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>                         |  |                   |                   |                   |                   |
| <b>All new entrants</b>  |  | 22% (17%)         | 28% (26%)         | 23% (12%)         | 22% (19%)         |
| <b>New entrants – new to segment</b>   |  | 17% (8%)          | 24% (20%)         | 16% (7%)          | 16% (11%)         |
| <b>New entrants – brand new firms</b>  |  | 5% (9%)           | 4% (6%)           | 7% (5%)           | 6% (8%)           |
| <b>Innovation 2013-2015 - Proportion of survey respondents in this segment who have:</b> | Unknown - only 12 respondents to the 2015 Innovation study reported Welfare and benefits as their main area of work. |                   |                   |                   |                   |

Annex 3: Market segment analysis: Wills, trusts and probate

| <u>Wills, trusts and probate</u> <sup>20</sup>                | 2010/11  | 2011/12                   | 2012/13                   | 2013/14                   | 2014/15                   |
|---|--|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Demand:</b>  |  |                           |                           |                           |                           |
| <b>Action in response to this type of legal problem:</b>      |  |                           |                           |                           |                           |
| <b>Individuals</b>  | 2012: Take no action – 6%; Handled alone – 37%; Seek advice – 52%<br>2015: Take no action – 7%; Handled alone – 45%; Seek advice – 49%   |                           |                           |                           |                           |
| <b>Small businesses</b>                                       | Unknown  |                           |                           |                           |                           |
| <b>Large businesses</b>                                       | Unknown  |                           |                           |                           |                           |
| <b>Of those that seek advice other providers are used by:</b> |  |                           |                           |                           |                           |
| <b>Individuals</b>  | 2009-2012: Specialist will writer – 9%; Bank Building Society – 3% Citizens advice – 9%; Solicitors – 7%; IFA – 2%; Licensed Conveyancer – 1%.<br>2012-2015: Citizens Advice – 9%; Unreserved provider – 27%, Reserved provider – 4%, Solicitor – 60%. |                           |                           |                           |                           |
| <b>Small businesses</b>                                       | N/A  |                           |                           |                           |                           |
| <b>Large businesses</b>                                       | N/A  |                           |                           |                           |                           |
| <b>Demand proxy indicators:</b>                               | 246,600  | 260,504<br>(6% ↑ 2010/11) | 243,262<br>(6% ↓ 2011/12) | 260,969<br>(7% ↑ 2012/13) | 247,298<br>(5% ↓ 2013/14) |
| <b>Individual consumers who shopped around:</b>               | 17%  | 20%                       | 19%                       | 17%                       | 20%                       |
| <b>Complaints accepted by LeO</b>                             | 13%  | 12%                       | 12%                       | 13%                       | 12%                       |

<sup>20</sup> In the Oxera Segmentation Framework this covers contentious and non-contentious work in Probate and estate administration, Trusts, and Wills. This was matched to the Probate Estate Administration and Wills Trusts Tax Planning SRA categories. Individual consumer legal needs in the 'Made a will and Dealt with the estate of a deceased relative (probate/estate)' problem types used in the 2012 survey were matched to this category LSCP tracker survey categories of Will writing and Probate (ie Legal process of managing the estate of a deceased person by resolving all claims and distributing the deceased person's property under a valid will) were matched to this category. This was matched to Wills, trusts and probate, Wills trusts and tax planning, and Probate and estate administration categories in the 2015 Innovation survey.

Annex 3: Market segment analysis: Wills, trusts and probate

| <b>Supply:</b>   |                    |                    |                    |                                   |   |
|--|--------------------|--------------------|--------------------|-----------------------------------|---|
| <b>Accountants – individual probate practitioners</b>                      |                    |                    |                    |                                   | 0.3%<br>(122)   |
| <b>Accountants – ABS entities</b>  |                    |                    |                    |                                   | 100   |
| <b>Notaries</b>  | -                  | -                  | -                  | 4%<br>(32)<br>64% private clients |   |
| <b>Number of licensed conveyancers</b>                                     | 1,115              | 1,071              | 1,177              | 1,222                             | 1,262   |
| <b>Total licensed conveyancer entities</b>                                 | 215<br>(July 2011) | 212<br>(July 2012) | 216<br>(July 2013) | 217<br>(September 2014)           | 214<br>(September 2015)<br>Typical workload 7% will trusts and probate. |
| <b>Chartered Legal Executives</b>  |                    | 12%                | 13%                | 14%                               | 14%   |
| <b>Chartered Legal Executive Probate practitioner - from November 2014</b> |                    |                    |                    |                                   |   |
| <b>Estimated self-employed barristers in this market segment</b>           |                    | Unknown            |                    |                                   |   |
| <b>Total solicitors turnover - %age of total:</b>                          | £1.21bn<br>(6.0%)  | £1.20bn<br>(5.7%)  | £1.24bn<br>(6.0%)  | £1.18bn<br>(5.6%)                 | £1.22bn<br>(5.7%)   |
| <b>Total solicitors firms- %age of total:</b>                              | 56%<br>(5,441)     | 54%<br>(5,454)     | 54%<br>(5,293)     | 54%<br>(5,077)                    | 54%<br>(4,902)  |
| <b>Market share: (%age, £)</b>   |                    |                    |                    |                                   |   |
| <b>Market share of largest 10 SRA firms</b>                                | 11%                | 12%                | 14%                | 11%                               | 12%   |
| <b>Number of the top 10 firms still in the top 10 from previous year:</b>  | 10                 | 7 (3)              | 8 (2)              | 7 (3)                             | 7 (3)   |
| <b>Entry: % of SRA firms in this segment (% of market share)</b>           |                    |                    |                    |                                   |   |

Annex 3: Market segment analysis: Wills, trusts and probate

|  |   |         |         |         |
|--|---|---------|---------|---------|
| All new entrants   | 11% (9%)  | 9% (8%) | 9% (4%) | 7% (6%) |
| New entrants – new to segment  | 4% (2%)   | 5% (5%) | 4% (1%) | 4% (3%) |
| New entrants – new to market   | 7% (7%)   | 4% (3%) | 5% (3%) | 3% (3%) |
| Innovation 2013-2015 -<br>Proportion of survey<br>respondents in this<br>segment who have: | Introduced new or significantly improved services   |         | 35%     |         |
|  | Significant changes to the way services are delivered   |         | 36%     |         |
|  | Currently do or are planning to offer services online   |         | 19%     |         |
|  | Invested in improving your reputation and branding over the last year, including spending on advertising, PR, etc |         | 54%     |         |
|  | Used social media   |         | 49%     |         |