

Item	Outcome	
1.	Declarations of interest	Board member Catharine Seddon declared two new appointments: Board member at the Human Fertilisation and Embryology Authority (with effect from 18 January 2021) and founder member of the Health Service Products (pricing, quality and information) Appeal Tribunal (start date <i>tbc</i> )
2.	Chief Executive's progress report <b>Paper (21) 01</b>	The Board <b>noted</b> the CEO Report
3.	PCF review – final rules and guidance <b>Paper (21) 02</b>	The Board <b>noted</b> the update paper and delegated to the Chief Executive sign-off of the final rules and guidance
4.	CMA progress review: initial analysis <b>Paper (21) 03</b>	The Board <b>discussed</b> the paper which set out an initial analysis of the Competition and Markets Authority's <i>Review of Legal Services Market Study</i> report
5.	Quality indicators <b>Paper (21) 04</b>	The Board <b>agreed</b> to publish the quality indicators consultation document, subject to final tweaks to be signed off by the Chair and Chief Executive
6.	Technology project update <b>Paper (21) 05</b>	The Board <b>considered</b> and <b>noted</b> the update on the technology project
7.	Review of approval process for alterations to regulatory arrangements <b>Paper (21) 06</b>	The Board <b>considered</b> and <b>discussed</b> the overarching objectives for this work
8.	Finance Report to 31 December 2020 <b>Paper (21) 07</b>	The Board <b>noted</b> the Finance Report
9.	Minutes of the previous meeting – 2 December 2020	The Board <b>approved</b> the minutes of the previous meeting
10.	Board action tracker	The Board <b>noted</b> the action tracker
11.	AOB	The Board <b>noted</b> the Board speaker programme for 2021/22