Legal Services Board
Board Meeting 2026: Agenda

Date: **22 October 2026**
Time: **10:30 – 14:30**

Venue: **Online - Teams**

For more information contact:
Heather McLoughlin | Head, Corporate Governance

LEGAL SERVICES BOARD
Agenda

Date: 22 October 2026 **Time**: 10:30 **Venue**: Online - Teams

Member attendance:	Monisha Shah, (Chair), Clare Brown (till 12pm), Gary Kildare, Habib Motani, Christine Nwaokolo, Lizzie Peers, Richard Orpin, (Chief Executive)
In attendance:	Femi Otukoya (Head, Finance and IT), Angela Latta (Head, Performance and Oversight), Jelena Lentzos (Director, Policy, Strategy and Engagement), Robert Morrison (Interim Head, Policy and Delivery), Paul Nezandonyi (Head, Communications and Engagement), Samuel Omolade (Head, Strategy and Research), Toakase Tonga (Interim General Counsel)
Apologies:	Catherine Brown
Attendance for agenda items:	Donella Williams (Corporate Project Manager), Item 5
External attendance:	None
Observers:	Clare Brown (Regulatory Policy Manager), Items 3 & 5 Daniel Manvell (Regulatory Policy Manager), Item 4

PRIVATE SESSION **Board members attendance only**				
Catch-up and intelligence sharing				10:30 (30 mins)
Break - 11:00 (5 mins)				
BOARD MEETING				
1.	Welcome and apologies	Note	Chair	11:05 (5 mins)
2.	Declarations of interest relevant to the business of the Board			
3.	Chief Executive's progress report **Paper (26) 22** 3.1 OLC Voluntary Assurance Letter 3.2 BSB VU tracker 3.3 Dashboard on regulatory oversight	Discuss	RO	11:10 (20 mins)
4.	PBR Update **Paper (26) 23**	Discuss & agree	PN / DW	11:30 (30 mins)
5.	SRA Enforcement - Proposed performance targets **Paper (26) 24**	Agree	AL / TT	12:00 (30 mins)
Lunch break (30 mins)				
6.	SDT Budget Approval 2027/28 **Paper (26) 25**	Agree	AL	13:00 (30 mins)
6.	ARAC Update – Oral **Paper (26) 26**	Note	Chair of ARAC	13:30 (20 mins)
8.	Finance Report to date **Paper (26) 27**	Note	FO	13:50 (10 mins)
By consent:				
9.	Minutes of the previous meeting – 22 September 2026	Note	Chair	14:00 (10 mins)
10.	Board action tracker	Note		
11.	Papers circulated out of committee since last meeting *Available on request*	Approve		
12.	Forward Plan *Next meeting agenda*	Note		
13.	AOB	Note		
14.	Reflections, wrap up, summary	Note		
Close – 14:10				

Date and Time of Next Meeting: 24 November 2026 at 10:30am
Venue: LSB Office - 2 Redman Place, London